

# Cabinet



Date of meeting: 11 February 2020  
 Title of Report: Capital & Revenue Monitoring Report 2019/20– Quarter 3  
 Lead Member: Councillor Mark Lowry (Cabinet Member for Finance)  
 Lead Strategic Director: Andrew Hardingham (Service Director for Finance)  
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 Your Reference:  
 Key Decision: No  
 Confidentiality: Part 1

## Purpose of Report

This report outlines the finance monitoring position of the Council as at the end of December 2019.

The primary purpose of this report is to detail how the Council is delivering against its financial measures using its capital and revenue resources, to approve relevant budget variations and virements, and report new schemes approved in the capital programme.

As shown in Table 1 below, the estimated revenue overspend is £2.283m. The overall forecast net spend equates to £187.266m against a budget of £185.483m, which is a variance of 1.23%. This needs to be read within the context of needing to deliver in excess of £17.000m of savings in 2019/20 on the back of balancing the 2018/19 revenue budget where £11.000m of net revenue reductions were successfully delivered.

Additional management solutions and escalated action to deliver further savings from the council's transformation programme will be brought to the table over the coming months in order to address the in year forecasted overspend.

**Table 1: End of year revenue forecast**

	Budget £m	Forecast Outturn £m	Variance £m
<b>Total General Fund Budget</b>	<b>185.483</b>	<b>187.266</b>	<b>2.283</b>

The latest approved capital budget as at 30 September 2019 for the five years from 2019/20 to 2023/24 was £845.354m. It has been adjusted to take into account some of the changes to the capital programme and adjustments to the income assumptions shown in table 5.

### Recommendations and Reasons

1. Note the current revenue monitoring position and action plans in place to reduce/mitigate shortfalls;
2. Note there are no virements that need approval since 1st October 2019;
3. Council approve the Capital Budget 2019-2024 is revised to £892.911 (as shown in Table 5)

### Alternative options considered and rejected

None – our Financial Regulations require us to produce regular monitoring of our finance resources

### Relevance to the Corporate Plan and/or the Plymouth Plan

This quarterly report is fundamentally linked to delivering the priorities within the Council's Corporate Plan. Allocating limited resources to key priorities will maximise the benefits to the residents of Plymouth.

### Implications for the Medium Term Financial Plan and Resource Implications:

Robust and accurate financial monitoring underpins the Council's Medium Term Financial Plan (MTFP). The Council's Medium Term Financial Forecast is updated regularly based on on-going monitoring information, both on a local and national context. Any adverse variations from the annual budget will place pressure on the MTFP going forward and require additional savings to be generated in future years.

### Carbon Footprint (Environmental) Implications:

No impacts directly arising from this report.

### Other Implications: e.g. Health and Safety, Risk Management, Child Poverty:

*\* When considering these proposals members have a responsibility to ensure they give due regard to the Council's duty to promote equality of opportunity, eliminate unlawful discrimination and promote good relations between people who share protected characteristics under the Equalities Act and those who do not.*

The reducing revenue and capital resources across the public sector has been identified as a key risk within our Strategic Risk register. The ability to deliver spending plans is paramount to ensuring the Council can achieve its objectives to be a Pioneering, Growing, Caring and Confident City

### Appendices

*\*Add rows as required to box below*

Ref.	Title of Appendix	Exemption Paragraph Number (if applicable) <i>If some/all of the information is confidential, you must indicate why it is not for publication by virtue of Part 1 of Schedule 12A of the Local Government Act 1972 by ticking the relevant box.</i>						
		1	2	3	4	5	6	7
I	Detailed Breakdown of the Capital Programme							

### Background papers:

\*Add rows as required to box below

Please list all unpublished, background papers relevant to the decision in the table below. Background papers are unpublished works, relied on to a material extent in preparing the report, which disclose facts or matters on which the report or an important part of the work is based.

Title of any background paper(s)	Exemption Paragraph Number (if applicable)						
	If some/all of the information is confidential, you must indicate why it is not for publication by virtue of Part 1 of Schedule 12A of the Local Government Act 1972 by ticking the relevant box.						
	1	2	3	4	5	6	7

**Sign off:**

Fin	akh.1 9.20. 214	Leg	lt/341 41/3 101	Mon Off		HR		Assets		Strat Proc	
Originating Senior Leadership Team member: Andrew Hardingham											
Please confirm the Strategic Director(s) has agreed the report? Yes											
Date agreed: 28/01/2020											
Cabinet Member approval: Councillor Lowry, Cabinet Member for Finance											
Date approved: 05 Feb 2020											

**DECEMBER 2019 FINANCE MONITORING****Table 2: Revenue Monitoring Position**

<b>Directorate</b>	<b>Gross Expenditure</b>	<b>Gross Income</b>	<b>2019/20 Latest Approved Budget</b>	<b>Forecast Outturn</b>	<b>Forecast Year End Variation</b>	<b>Movement from previous Month</b>
	£m	£m	£m	£m	£m	£m
<b>Executive Office</b>	6.450	(0.590)	5.860	6.181	0.321	0.168
<b>Finance</b>	21.889	(5.051)	16.838	17.338	0.500	(0.250)
<b>Customer and Corporate</b>	96.541	(81.248)	15.293	16.653	1.360	0.212
<b>Children's Directorate</b>	139.546	(92.854)	46.692	49.188	2.496	0.154
<b>People Directorate</b>	125.355	(38.389)	86.966	86.066	(0.900)	(0.200)
<b>Office of the Director of Public Health</b>	18.572	(19.019)	(0.447)	(0.447)	0.000	0.000
<b>Place Directorate</b>	82.148	(57.999)	24.149	24.499	0.350	0.000
<b>Corporate Items</b>	10.516	(20.383)	(9.867)	(11.711)	(1.844)	(0.500)
<b>TOTAL</b>	<b>501.017</b>	<b>(315.533)</b>	<b>185.483</b>	<b>187.266</b>	<b>2.283</b>	<b>(0.446)</b>

**Table 3: Plymouth Integrated Fund**

<b>Plymouth Integrated Fund</b>	<b>2019/20 Budget</b>	<b>2019/20 Forecast</b>	<b>Year End Overspend / (Underspend)</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>
<b>New Devon CCG – Plymouth locality</b>	376.982	379.570	2.388
<b>Plymouth City Council *</b>	254.859	256.501	1.642
<b>TOTAL</b>	<b>631.841</b>	<b>635.871</b>	<b>4.030</b>

The financial position above for the Plymouth Integrated Fund is for the 2019/20 month 8 position, and before any risk share.

\*This represents the net People Directorate budget plus the gross Public Health Commissioning budget (which is financed by a ring fenced Department of Health Grant).

**Table 4: Key Issues and Corrective Actions**

<b>Issue</b>	<b>Variation £m</b>	<b>Management Corrective Action</b>
<p><b>EXECUTIVE OFFICE</b></p> <p>There are pressures held within the Legal budget which are being closely monitored; £0.189m, which is carry forward from 2018/19. £0.100m was to be met from a Service review as indicated in the MTFP and £0.089m is apportioned Transformation legacy savings.</p> <p>In addition to this, there is pressure on income targets not achieved of £0.072m and missed vacancy savings target of £0.088m. Partly offset by salary saving within Chief Executive Office (£0.028m).</p>	0.321	<p>Within the elections budget, management is undertaking all possible actions to maximise logistics efficiencies and generate in-year savings above and beyond what is set out to meet in service pressures covering a 5 year window. The department is using vacancy management to off-set some of the pressure and as a result is carefully managing demand in terms of impact on capacity.</p> <p>Income generation is also being proactively sought with some success</p> <p>All efforts are being made to help offset this current position.</p>

<p><b>FINANCE</b></p> <p>The main budget pressures continue to be legacy savings, which are in excess of £0.400m. The target savings of £2.000m for Treasury Management are at risk, and pressures of approximately £0.800m have been identified within Facilities Management due to Asbestos, R&amp;M and unachieved efficiency savings.</p>	0.500	<p>All opportunities are being explored to meet the Treasury Management savings target. This includes working with our Treasury Management Advisors to explore new and innovative opportunities e.g. rescheduling LOBOSs if market conditions are favourable.</p> <p>Further technical adjustments to the method of providing debt repayment should result in the majority of these savings being realised by year-end.</p>
<p><b>CUSTOMER and CORPORATE – Customer Services</b></p>	0.533	<p>Budget savings for staff vacancies £0.192m and efficiency savings £0.268m are continuing on being managed through salary savings and other savings. Despite this, pressure is showing within Housing Benefit which remains closely monitored but highly volatile.</p>
<p><b>CUSTOMER and CORPORATE – Service Centre</b></p> <p>The budget pressure of £0.600m includes a £0.500m legacy saving.</p>	0.600	<p>CMT previously agreed to the transfer of other transactional services into the Service Centre. Benefits will be quantified in 2019/20. These can only be delivered by working in partnership and with co-operation from all service business areas.</p>
<p><b>CUSTOMER and CORPORATE – Human Resources &amp; Organisational Development</b></p>	(0.107)	<p>There is a legacy savings target of £0.050m that has been met in-year as a one off through salary savings.</p>
<p><b>CUSTOMER and CORPORATE – Departmental</b></p> <p>The budget includes legacy savings of £0.879m which are being reported as at risk of delivery.</p>	0.483	<p>Plans are continuing to be developed e.g. a review of management overheads across the directorate and other challenging decisions which will need further discussion. Therefore at this stage it is prudent to declare a pressure of £0.483m.</p>

<p><b>CUSTOMER and CORPORATE – Transformation</b></p>	<p>(0.149)</p>	<p>£0.149m of savings has been achieved mainly due to vacancies within the salaries budget within the Project Management Team.</p>
<p><b>CUSTOMER and CORPORATE – ICT Commissioned Service</b></p> <p>There are a number of budget pressures being reported. Several budgets are lower than required; Unitary Charge £0.720m, PADS £0.066m and Payroll £0.074m. Savings of £0.129m are shown against the financing charges for the way we work. Included in the £0.720m are identified additional savings of £0.184m. The DELT dividend is being forecast at £0.160m which is £0.270m lower than budget</p>	<p>0.000</p>	<p>A financing solution is currently being negotiated to mitigate these pressures as referenced below within Corporate Items.</p>
<p><b>CHILDREN'S DIRECTORATE</b></p> <p>The Children Young People and Families Service are reporting a net budget pressure of £2.496m at Month 9. The reported pressure is due to the following:</p> <p>The net delivery (savings) plans at risk £0.859m Following a robust challenge by finance to the services, this is highlighting the risk against the overall delivery plan for the Children's Directorate £4.630.</p> <p>Business As Usual (£0.094m) – Is forecasting a favourable position with a further reduction of (£0.200m) in the month. The Service have reduced expenditure wherever possible through the quarterly budget review exercise in order to offset non budgeted resource costs and overheating budgets such as borrowing, legal agent costs and specialist assessments.</p>	<p>2.496</p>	<p>The following actions are being taken to try to mitigate the risk in the Children's budget.</p> <ul style="list-style-type: none"> <li>• Fortnightly placement review to ensure step down all placements where appropriate with particular attention to high cost placements.</li> <li>• Review of staying put arrangements and financial remuneration.</li> <li>• Maximize contribution from partners - Health and Education Action Complete required Health tool for all Residential placements. Review elements of contracts to ensure Education element is recharged correctly.</li> <li>• Service Director persistently raising matter of budgetary pressures at all staff meetings to ensure only essential expenditure and actions taken in a timely manner.</li> <li>• Maximise local residential placements to avoid higher out of area associated costs.</li> </ul>

<p>Children &amp; Young Peoples Placements £1.731m - The increased pressure of £0.712m identified at month 9 is as a combination of the increased numbers of looked after children and the additional and extended arrangements of 4 high cost unregulated / unregistered arrangements for young people with complex needs. Young people placed in residential placements have also increased by 2 placements in the month. All placements continue to be reviewed with a view to step down where appropriate for mitigation.</p>		<ul style="list-style-type: none"> <li>• Director &amp; Finance Review all Financial Assumptions, monthly all placements and hot spots and quarterly line by line review</li> <li>• The residential block contract “Caring in Partnership” is being maximized to keep children local at reasonable weekly rates. The contract has enabled 22 placements of Plymouth children and young people in the last year, including bringing children who had been placed out of area back to the city and supporting other children to step down to fostering, into independence or to return home. The block contract continues to offer value for money in comparative weekly fees. The void rate has declined over recent months but this is due to two two-bedded homes needing to be blocked by one child in each home to meet their complex needs. These situations are regularly reviewed with the aim of matching children alongside as soon as possible.</li> <li>• Programme Lead and additional resource has been put into the directorate to ensure we keep on track against the original target.</li> <li>• Fortnightly Programme Boards now in place plus additional resources within the directorate to ensure we maximize the savings.</li> </ul>
<p><b>PEOPLE - Strategic Cooperative Commissioning</b></p> <p>The Strategic Commissioning service is working across the People Federation to reduce costs and improve efficiencies with any resultant savings being offered as offsetting part of the pressure on the Children’s Directorate.</p> <p>ASC client numbers have continued to drop, which is as a direct result of the work undertaken over the last year to deliver improvements in the management of the ASC front door, the implementation of a robust scheme of delegation and the close working arrangement with LWSW through</p>	<p>0.000</p>	



<p>budget containment meetings to address system pressures. This has resulted in a current underspend in expenditure, partly offset by a reduction of client contributions, as would be expected.</p> <p>Due to pressures across the rest of the Council, a full review of clients sitting in intermediate health placements that are expected to move into ASC placements has been completed this month and we have revised our full year forecast accordingly. However, there is currently significant capacity pressures across the Dom Care market and work continues to explore options to increase capacity to support the urgent care system through the rest of this winter.</p>		
<p><b>PEOPLE – Community Connections</b></p> <p>Community Connections is reporting a (£0.900m) favourable variation at month 9, a change of (£0.200m) from month 8. Additional movement in month has come from further maximisation of grant income. Meanwhile B&amp;B numbers remain lower than those reported during 2018/19 through the use of alternative placements secured in existing contracts. This is being achieved and maximised through partnership working with the Alliance.</p>	(0.900)	
<p><b>PEOPLE - Management &amp; Support</b></p> <p>The People Management &amp; Support budget is currently forecast to balance to budget at year end.</p>	0.000	

<p><b>Office of the Director of Public Health</b></p> <p>The budget for the Office of the Director of Public Health (ODPH) is forecasting to balance to budget at year end, but acknowledging that there is risk within the forecast of savings to make that do not have any plans against them and there is an additional high risk due to the fire at Efford Crematorium at New Year. The financial implications of this are not yet fully understood but we anticipate considerable additional costs; these will be quantified more fully in next month's report. There have also been extra costs which have been incurred, and more are anticipated, due to Brexit.</p> <p>The ODPH budget is made up of:</p> <ul style="list-style-type: none"> <li>• Public Health, which is grant funded and forms part of the Integrated Fund,</li> <li>• Public Protection Service and</li> <li>• Bereavement Services.</li> </ul> <p>There has been a reduction in the Public Health grant received in 2019/20 of £0.405m from the previous year, which is being contained by holding staff vacancies and through reducing the value of contracts held within the department.</p> <p>The Public Protection service, funded from RSG and other income streams, are forecasting to spend to budget, however there are reviews of spending across the service during the year to be able to achieve this.</p> <p>The Bereavement Service is forecasting slightly more cremations than were budgeted for at this point in the year,</p>	<p>0.000</p>	<p>The departments will be working to cover the current risk to bring it to zero at year end.</p>
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<p>however additional income and less expenditure on other areas means that there is still a small surpluses being forecast which is ring-fenced and cannot be counted towards any favourable variations for the Directorate. However, since the recent incident at Efford Crematorium, this may change the year end projections and will be shown as part of the month 10 figures.</p>		
<p><b>PLACE - Strategic Planning and Infrastructure (SP&amp;I)</b></p> <p>The forecast SP&amp;I budget position shows a net £104k positive variation to budget. This is a positive change since last month's budget monitoring report of £18k. There continues to be concern about a significant shortfall in planning application and development enquiry service fees and risks associated with building control income, which can be attributed to the wider economic uncertainty affecting investment decisions. However, this is currently forecast to be more than compensated by an increased vacancy saving forecast (partly related to recruitment difficulties, especially in the transport teams). The in-month positive variation is a result of spend on concessionary fares and improved salary-related forecasts and underspends elsewhere within the department.</p>	<p>(0.104)</p>	<p>The SP&amp;I Senior Management Team will continue to monitor the department's vacancy management arrangements, reduced spending and increased income measures. To maintain this position, areas of departmental activity will be stopped for the remaining part of the year if that becomes necessary.</p>
<p><b>PLACE - Management Support</b> (Director's budget)</p> <p>The opening (£0.451m) efficiency target, plus the (£0.067m) Game Team staff cost pressure has been reduced by a permanent virement of £0.150m to Street Services and a one off ED income generation of £0.241m. There are no</p>	<p>0.241</p>	<p>Overall Place monitoring will continue to seek one off efficiencies by reducing costs and potential income opportunities to reduce this pressure.</p>

<p>specific actions in place to meet this remaining (£0.127m) currently.</p>		
<p><b>PLACE - Economic Development</b></p> <p>£1.100m of forecast income generation from Asset Investment Fund acquisitions in excess of target, have enabled £0.700m of spend pressures within Economic Development to be met.</p> <p>Spend pressures include earmarking £0.300m resources to meet a loss arising from the discovery of asbestos at the City Business Park, containing £0.200m unavoidable commercial estate pressures, and delivering on £0.200m pledges.</p>	<p>(0.396)</p>	<p>£0.241m of the one-off ED AIF income has been used to offset part of the overall Place efficiency target.</p> <p>Efforts will continue to be taken to maximise income and reasonably contain costs.</p>
<p><b>PLACE – GAME</b></p>	<p>0.000</p>	<p>Nil variance to report</p>
<p><b>PLACE - Street Services</b></p> <p><b>Street Scene &amp; Waste services:</b> SSW are reporting an adverse variation. This can be attributed to the RTS fire and closure of the facility for 9 weeks, increased costs linked to health and safety, increased maintenance costs of an aging fleet and overall pressures to deliver clean and tidy streets.</p> <p>Through tight financial management and increased efforts to maximise commercial income, the pressure is expected to</p>	<p>0.609</p>	<p>A detailed review of all Street Scene &amp; Waste budgets, including a coding/budget realignment is on-going, which will aid management of these budgets going forward.</p>

<p>be in the order of £0.609m. Areas being focused on include staffing costs, fuel and maintenance costs of vehicles and some operational costs.</p> <p><b>Fleet and Garage:</b> Fleet are reporting to budget but have a risk of £0.034m. This relates to a £0.026m gap against a previous savings target, and a £0.008m pressure due to the requirement for a new fuel system. There is also a risk around their £0.050m additional savings target, although delivery plans are being worked on to help meet this that rely on client account savings.</p> <p>Garage are forecasting to come in on budget. The Garage also has a £0.050m savings target that is being picked up in the aforementioned delivery plan.</p> <p><b>Highways and Car Parking:</b> Highways are currently forecasting to come in on budget, although there are risks around 19/20's additional car parking income target.</p>	<p>0.000</p> <p>0.000</p>	<p>Detailed analysis is ongoing within the Garage to meet the budget position.</p>
<p><b>CORPORATE ITEMS</b></p> <p>Following a review of the Collection Fund at month 8 there is an improved position which has enabled £0.994m to be released from the collection fund to support the revenue budget.</p> <p>Following a review of the provision to support the costs for restructuring services £0.350m has been released to support the revenue budget.</p>	<p>(1.844)</p>	

Following a review of the Pension deficit solution and impact upon the council's borrowing a further £0.500m has been released to support the revenue budget.		
<b>TOTAL</b>	<b>2.283</b>	

**Recommendation**

It is recommended that Cabinet note the current monitoring position.

## **VIREMENTS**

There are no virements that need approval.

### **Recommendation**

It is recommended that Cabinet note there are no virements that need approval since 1<sup>st</sup> October 2019.

## Capital Report

The latest approved capital budget as at 30 September 2019 for the five years from 2019/20 to 2023/24 was £845.354m.

The capital budget has been adjusted to take into account some of the changes to the capital programme and adjustments to the income assumptions shown in table 5.

The five year capital budget 2019-2024 is currently forecasted at £892.911m as at 31 December 2019. This is set out in Table 1.

## Current Capital Resources

Table 5 The Capital budget consists of the following elements:

Description	£m
Capital Programme approved by CCIB	454.844
Income Assumptions *	438.067
<b>Total Revised Capital Budget for Approval (2019-2024)</b>	<b>892.911</b>

\* Estimate of income to be received to finance future capital projects

Within the approved budget (representing forecast resources), the Capital Programme represents projects that have been approved by the City Council Investment Board (CCIB). Project officers prepare detailed business cases and present them to the board and if approved the CCIB recommends them to the Leader for approval. Once the executive decision has been signed by the leader the projects are added to the Capital Programme for delivery.

Tables 6 and 7 below shows the revised capital programme for the period 2019-2024, as at the end of December 2019. Appendix 1 shows a detailed breakdown of the Capital Programme.

## Revised Capital Programme

Table 6 Capital Programme by Directorate

Directorate	2019/20	2020/21	2021/22	2022/23	2023/24	Total
	£m	£m	£m	£m	£m	£m
People	7.847	0.637	0.172	0.172	-	<b>8.828</b>
Place	159.560	103.574	29.039	19.148	7.855	<b>319.175</b>
Transformation & change	112.711	2.863	-	-	-	<b>115.573</b>
Public Health	6.423	4.844	-	-	-	<b>11.267</b>
<b>Total</b>	<b>286.541</b>	<b>111.918</b>	<b>29.212</b>	<b>19.320</b>	<b>7.855</b>	<b>454.844</b>



Table 7: Capital Programme by Delivery Outcome

Primary Outcome of Projects	£m
Securing Growth in the City Centre/Waterfront	26.973
Securing Growth in Derriford and the Northern Corridor	64.451
Securing Growth in the Eastern Corridor	10.905
Delivering More/Better Housing	17.108
Ensuring Essential City Infrastructure	26.732
Improving Neighbourhoods and Community Infrastructure	5.347
Ensuring Good Quality School Places	3.631
Growing the Economy	45.838
Delivering Oceansgate	15.437
Connecting the City	28.712
Celebrating Mayflower	7.185
Delivering The Box	16.828
Transforming Services	185.697
<b>Total</b>	<b>454.844</b>

### Recommendation

That Council approve the Capital Budget 2019-2024 is revised to £892.911 (as shown in Table 5)

## Appendix I: Detailed Breakdown of the Capital Programme

Approved Capital Programme	2019/20	2020/21	2021/22	2022/23	2023/24	Total
	£000	£000	£000	£000	£000	£000
<b>Celebrating Mayflower</b>						
Mayflower 400 - Public Realm Improvements	924	-	-	-	-	924
Mayflower 400 - A38 Signage	925	-	-	-	-	925
Mayflower 400 – Plymouth Signage	500	-	-	-	-	500
Mayflower 400 – Public Realm Enabling	2,102	512	-	-	-	2,614
Mayflower 400 - Elizabethan House	796	468	-	-	-	1,264
Mayflower 400 - Monument	450	-	-	-	-	450
Mayflower 400 IT and CRM Systems	310	-	-	-	-	310
Mayflower 400 - Waterfront Event Infrastructure	197	-	-	-	-	197
<b>Total Celebrating Mayflower</b>	<b>6,205</b>	<b>980</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,185</b>
<b>Connecting the City</b>						
Mayflower Coach Station	20	-	-	-	-	20
Electric Car Charge Points	2	-	-	-	-	2
On Street electric Vehicle Charging	50	500	-	-	-	550
Cot Hill Bridge	0	763	-	-	-	764
Plymouth Rail Station Regeneration	2,277	2,558	4,793	13,014	4,020	26,662
Ply Railway Station Concourse (TCF)	1,238	-	-	-	-	1,238
<b>Total Connecting the City</b>	<b>3,587</b>	<b>3,821</b>	<b>4,793</b>	<b>13,014</b>	<b>4,020</b>	<b>29,236</b>
<b>Delivering More/Better Housing</b>						
Self Build Housing Sites	38	115	-	-	-	153
North Prospect Phase 4	-	1,000	-	-	-	1,000
North Prospect Phase 5	950	-	-	-	-	950
Bath Street	170	1,663	-	-	-	1,832
Plan for Homes	398	1,140	-	-	-	1,538
Plan for Homes 3	-	2,450	2,250	2,250	1,250	8,200
Demolitions for Housing	214	-	-	-	-	214
Asbestos Claims by PCH	500	696	500	400	400	2,496
Extra Care Housing Support Millbay	-	450	-	-	-	450

How Street Specialist Housing Programme	238	-	-	-	-	238
Four Greens Wellbeing Hub	7	-	-	-	-	7
<b>Total Delivering More/Better Housing</b>	<b>2,515</b>	<b>7,514</b>	<b>2,750</b>	<b>2,650</b>	<b>1,650</b>	<b>17,079</b>
<b>Delivering Oceansgate</b>						
Oceansgate Remediation/separation works	1,297	-	-	-	-	1,297
Oceansgate Phase 1 Direct Development	182	-	-	-	-	182
Oceansgate Phase 2 Direct Development	4,518	3,085	-	-	-	7,602
Oceansgate Phase 2 Infrastructure	988	-	-	-	-	988
Oceansgate Phase 2 Offsite Drainage	3,119	-	-	-	-	3,119
Oceansgate – Phase 2 Building 1.8	2,247	-	-	-	-	2,247
<b>Total Delivering Oceansgate</b>	<b>12,352</b>	<b>3,085</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>15,437</b>
<b>Delivering The Box</b>						
The Box	16,770	58	-	-	-	16,828
<b>Total Delivering The Box</b>	<b>16,770</b>	<b>58</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>16,828</b>
<b>Ensuring Essential City Infrastructure</b>						
King George V Pedestrian and Walking Cycle Route	262	-	-	-	-	262
Mount Wise - Charge Point and Ticket Machine	11	-	-	-	-	11
Bus Punctuality improvement plan (BPIP)	14	-	-	-	-	14
Prince Maurice Road Junction Improvements	45	-	-	-	-	45
TCF Tranche Phase 1	6,415	-	-	-	-	6,415
TCF Phase 2	230	-	-	-	-	230
S106 Transport Projects	36	590	-	-	-	626
Derriford Community Park	39	48	-	-	-	87
Ham Lane – flood Alleviation	120	-	-	-	-	120
European Marine Sites - Recreational Behaviour Changing Measures	45	55	-	-	-	100
Home Energy	264	-	-	-	-	264
Warm Homes	405	212	-	-	-	617
Civic Centre District Energy	669	48	-	-	-	717
Development Funding	0	-	115	125	-	240
Capitalised Maintenance Schemes	6,882	2,253	2,000	2,000	2,000	15,135
Local Safety Schemes	321	-	-	-	-	321

Living Streets	247	-	-	-	-	247
Keep Plymouth Moving	235	-	-	-	-	235
Visitor Signage	-	-	-	-	-	-
Flood defence Works	36	-	-	-	-	36
West Hoe Pier	80	-	-	-	-	80
Co-operative & Mutuels Development Fund	60	280	240	237	181	999
Public Conveniences	711					711
Mount Edgcombe Projects	534	-	-	-	-	334
<b>Total Ensuring Essential City Infrastructure</b>	<b>17,615</b>	<b>3,532</b>	<b>2,355</b>	<b>2,362</b>	<b>2,181</b>	<b>28,045</b>
<b>Ensuring Good Quality School Places</b>						
Pennycross Basic Need	1	-	-	-	-	1
Pomphlett Basic Need	1,147	-	-	-	-	11,47
Yealmpstone Farm Primary School Basic Need	112	-	-	-	-	112
Plymstock School Expansion	2,370	-	-	-	-	2,370
<b>Total Ensuring Good Quality School Places</b>	<b>3,631</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,631</b>
<b>Growing the Economy</b>						
Social Enterprise Fund	211	44	-	-	-	255
Langage Development Phase 2	29	-	-	-	-	29
Langage Development Phase 3	565	2,187	10	-	-	2,762
39 Tavistock Place	-	30	-	-	-	30
ED Loans	1,686	1,060	-	-	-	2,746
<b>Total Growing the Economy</b>	<b>2,491</b>	<b>3,321</b>	<b>10</b>	<b>-</b>	<b>-</b>	<b>5,822</b>
<b>Improving neighbourhoods and delivering community infrastructure / facilities</b>						
Barne Barton general amenity improvements	-	164	-	-	-	164
Active Neighbourhoods	6	-	-	-	-	6
Infrastructure Works at Honicknowle	26	-	-	-	-	26
Derriford Community Park	73	396	-	-	-	469
Play Pitch Projects	415	289	-	-	-	704
Central Park Improvements & Sports Plateau	1,515	1,027	-	-	-	2,542
Improving Outdoor Play	826	-	-	-	-	826
Dunstone Woods	13	-	-	-	-	13

Blockhouse Park Playground	2	-	-	-	-	2
Manadon Play Pitches	246	-	-	-	-	246
Plympton Swimming Pool	4	-	-	-	-	4
Pool View	96	-	-	-	-	96
Children Centres	250	-	-	-	-	250
Re-provision of Vines and Colwill Lodge	30	-	-	-	-	30
<b>Total Improving neighbourhoods and delivering community infrastructure / facilities</b>	<b>3,502</b>	<b>1,876</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,378</b>
<b>Securing Growth in Derriford and Northern Corridor</b>						
Forder Valley Link Road	6,103	29,038	10,873	-	-	46,014
Forder Valley Interchange	1,415	5,785	1,210	-	-	8,410
Derriford Transport scheme	23	-	-	-	-	23
Charlton Road	49	497	-	-	-	546
Northern Corridor Junction Improvements	95	33	-	-	-	128
Woolwell to the George	115	400	40	-	-	555
Purchase of Properties in the North of Plymouth	920	631	-	-	-	1,551
Morlaix Drive Access Improvements	406	4,191	-	-	-	4,597
Northern Corridor Strategic Cycle Network	-	1,777	150	700	-	2,627
Manadon Junction	290	2,530	-	-	-	2,820
<b>Total Securing Growth in Derriford and Northern Corridor</b>	<b>9,415</b>	<b>44,883</b>	<b>12,273</b>	<b>700</b>	<b>0</b>	<b>67,271</b>

<b>Securing Growth in the City Centre and Waterfront</b>						
Devonport Market High Tech 'Play Market'	1,498	-	-	-	-	1,498
Charles Cross	5,173	-	-	-	-	5,173
Public Realm Schemes	2,270	3,634	6,452	418	-	12,774
Millbay Boulevard & Associated Works	1,389	1,913	4	4	4	3,312
Cobourg House	217	-	-	-	-	217
Quality Hotel	1	307	-	-	-	308
Colin Campbell Court	10	626	-	-	-	636
Toys 'R Us	-	1,273	-	-	-	1,273
Contribution to Drake Leisure Public Realm	923	-	-	-	-	923
Contribution to Civic Centre Public Realm	-	2,500	-	-	-	2,500
Re-development of Old Town Street / New George Street East	100	2,500	-	-	-	2,600
City Centre Shop Fronts Grant Scheme	59	-	-	-	-	59
Plymouth Major Road Network	50	250	275	-	-	575
West End Public Realm	181	-	-	-	-	181
<b>Total Securing Growth in the City Centre and Waterfront</b>	<b>11,872</b>	<b>13,002</b>	<b>6,730</b>	<b>422</b>	<b>4</b>	<b>32,030</b>
<b>Securing Growth in the Eastern Corridor</b>						
Eastern Corridor Junction Improvements	1,850	2,378	-	-	-	4,229
Eastern Corridor Strategic Cycle Network	550	2,221	-	-	-	2,771
A379 Pomphlett to The Ride	55	335	120	-	-	510
<b>Total Securing Growth in the Eastern Corridor</b>	<b>2,455</b>	<b>4,935</b>	<b>120</b>	<b>0</b>	<b>0</b>	<b>7,510</b>
<b>Transforming Services</b>						
Barbican Footbridge	46	-	-	-	-	46
Street Services Information Management System	164	-	-	-	-	164
Fleet Replacement	-	5,509	-	-	-	5,509
Grass Cutting Equipment	253	-	-	-	-	253
Container Provision	832	-	-	-	-	832
Chelson Meadow Closure & Leachate Plant Upgrade	163	-	-	-	-	163
Asset Investment Fund	70,598	11,511	8	-	-	82,117

Highway Works at the Former Seaton Barrack site	305	-	-	-	-	305
Disabled Facilities Grant	2,481	-	-	-	-	2,481
Bayview Electrical Safety Works	4	-	-	-	-	4
Schools Condition Works	53	-	-	-	-	53
SEN Access and Safeguarding	108	12	-	-	-	119
Schools Devolved Formula & Projects	700	175	172	172	-	1,220
St Budeaux Library	719	-	-	-	-	719
ICT	6,424	2,442	-	-	-	8,866
Corporate Asset Maintenance	153	120	-	-	-	273
Corporate Heritage Maintenance	47	-	-	-	-	47
Other Corporate Property	1,845	301	-	-	-	2,146
Transformation Accommodation	383	-	-	-	-	383
Boiler Replacement Programme for Council Properties	52	-	-	-	-	52
Bereavement Infrastructure	6,423	4,844	-	-	-	11,267
Miel Solutions Ltd Shares	102,375	-	-	-	-	102,375
<b>Total Transforming Services</b>	<b>194,128</b>	<b>24,914</b>	<b>180</b>	<b>172</b>	<b>0</b>	<b>219,394</b>
<b>TOTAL CAPITAL PROGRAMME</b>	<b>286,542</b>	<b>111,929</b>	<b>29,212</b>	<b>19,320</b>	<b>7,855</b>	<b>454,844</b>
<b>Forecast future income streams</b>	<b>34,842</b>	<b>70,365</b>	<b>103,365</b>	<b>69,530</b>	<b>159,973</b>	<b>438,067</b>
<b>GRAND TOTAL</b>	<b>321,384</b>	<b>182,275</b>	<b>132,577</b>	<b>88,850</b>	<b>167,828</b>	<b>892,911</b>