| Cabinet |  |
| :--- | :--- |
| Date of meeting: | I I August 2022 |
| Title of Report: | Finance Monitoring Report June 2022 |
| Lead Member: | Councillor Mark Shayer. <br> Lead Strategic Director: <br> Brendan Arnold (Service Director for Finance) <br> Hannah West Senior Business Partner |
| Author: | David Northey Head of Integrated Finance <br> Hannah.West@plymouth.gov.uk |
| Contact Email: | $\underline{\text { David.northey@plymouth.gov.uk }}$ |

## Purpose of Report

This report sets out (i) the revenue monitoring position of the Council at Period 3 to the end of the financial year 2022/23 (ii) the cash expenditure for the Capital Programme at Period 3 (iii) the QI Capital Programme update (iv) a report on the work of the Cabinet Working Group on Commercial Income and (v) an update on revenue virements.

## Recommendations and Reasons

That Cabinet notes:
I. The forecast revenue monitoring position at Period 3;

Reason: controlling the outturn within budget is essential to maintain financial control.
2. The expenditure for the Capital Programme at Period 3.

Reason: monitoring the expenditure against the Capital Programme is a key part of maintaining financial control and project delivery.
3. The QI Capital Programme Update.

Reason: to permit Cabinet to recommend these amendments to Full Council for approval in line with the Constitution.
4. The work of the Cabinet Working Group on Commercial Income.

Reason: to gain assurance that the requirements set by Council to find a $£ 500,000$ saving when the 2022/23 Budget was approved on 28 February 2022 have been met.
5. The update on revenue budget virements; and

Reason: to report in line with the Constitution and Financial Regulations.

That Cabinet approves:
6. That this report is to proceed for onward consideration by the meeting of Full Council on 19 September 2022.

Reason: to comply with the Constitution.

## Alternative options considered and rejected

None - our Financial Regulations require us to produce regular monitoring of our finance resources.

## Relevance to the Corporate Plan and/or the Plymouth Plan

The financial outturn report is fundamentally linked to delivering the priorities within the Council's Corporate Plan. Allocating limited resources to key priorities will maximise the benefits to the residents of Plymouth.

## Implications for the Medium Term Financial Plan and Resource Implications:

Robust and accurate financial monitoring underpins the Council's Medium Term Financial Plan (MTFP). The Council's MTFP is updated regularly based on on-going monitoring information, both on a local and national context. Any adverse variations from the annual budget will place pressure on the MTFP going forward and require additional savings to be generated in future years.

## Financial Risks

Financial risks are discussed in the body of the report and relate to the attainment of a balanced budget position in financial year 2022/23.

## Carbon Footprint (Environmental) Implications:

No impacts directly arising from this report.

## Other Implications: e.g. Health and Safety, Risk Management, Child Poverty:

The reducing revenue and capital resources across the public sector has been identified as a key risk within our Strategic Risk register. The ability to deliver spending plans within budget is paramount to ensuring the Council can achieve its objectives.

## Appendices

*Add rows as required to box below

| Ref. | Title of Appendix | Exemption Paragraph Number (if applicable) If some/all of the information is confidential, you must i why it is not for publication by virtue of Part lof Schedu of the Local Government Act 1972 by ticking the releva |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | I | 2 | 3 | 4 | 5 | 6 | 7 |
| A | 2022/23 Savings status |  |  |  |  |  |  |  |
| B | Capital Programme New Approvals |  |  |  |  |  |  |  |

## Background papers:

*Add rows as required to box below
Please list all unpublished, background papers relevant to the decision in the table below. Background papers are unpublished works, relied on to a material extent in preparing the report, which disclose facts or matters on which the report or an important part of the work is based.

Title of any background paper(s) Exemption Paragraph Number (if applicable)
If some/all of the information is confidential, you must indicate why it is not for publication by virtue of Part lof Schedule I2A of the Local Government Act 1972 by ticking the relevant box.

| $\mathbf{I}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ |
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## Sign off:

| Fin | djn.2 | Leg | LS/3 | Mon |  | HR |  | Assets |  | Strat <br> roc |  |
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Originating Senior Leadership Team member: Brendan Arnold (Service Director for Finance)
Please confirm the Strategic Director(s) has agreed the report? Yes
Date agreed: 02/08/2022

Cabinet Member approval: Councillor Mark Shayer (Deputy Leader and Cabinet Member for Finance and Economy)

Date approved: 04/08/2022

## SECTION A: EXECUTIVE SUMMARY

## Table I: End of year revenue forecast

|  | Budget <br> fm | Net Outturn fm | $\begin{array}{cc} \text { Forecast } & \text { Variance } \\ & \mathrm{fm} \end{array}$ |
| :---: | :---: | :---: | :---: |
| Total General Fund Budget | 197.750 | 211.367 | 13.617 (Gross) |

I. The forecast revenue outturn is currently estimated at $£ 13.617 \mathrm{~m}$ over budget, which is a variance of $+6.88 \%$ against the net budget.
2. This variance is considerably higher than we would expect at this point of the financial year and includes around $£ 7 \mathrm{~m}$ of non-controllable costs which could not have been for-seen at the time of setting the Budget. This is largely due to a number of unprecedented pressures caused by global economic and political factors and the ongoing impact of the pandemic on demand and costs. For example, there are large increases in energy costs across the corporate estate, including a $£ \mathrm{I}$ million increase in the energy costs for street lighting in the city and a rise of $31 \%$ in fuel costs, resulting in an extra $£ 20 \mathrm{lk}$ for council vehicles e.g. refuse and recycling trucks.
3. The ongoing impact of the pandemic is also being seen in other rising costs and demand pressures. Changes to people's working habits have led to an increase in the amount of domestic waste that needs to collected, adding $£ 980,000$ to annual collection costs.
4. We are continuing to see increasing numbers of people needing support from adult social care services and there has also been a rise this year in the number of people requiring emergency bed and breakfast accommodation from 18 to 180 - due in part to rising costs in the private rented sector, adding $£ \mathrm{Im}$ of additional costs.
5. The Council's Children, Young People and Families department is currently facing a projected overspend of $£ 3$ million as the cost of specialist residential placements for vulnerable children rises nationally, and costs in care and transport services for young people rise.
6. Income that is used to support Council services is also decreasing in a number of areas, including parking and libraries. National pay agreements are also impacting on staff costs, with a projected additional $£ 2 \mathrm{~m}$ cost included in this forecast.
7. In response to the value of the gross variation of $£ 13.617 \mathrm{~m}$ directorates have identified management actions (first response mitigations) of $£ 3.686 \mathrm{~m}$ resulting in a net variation of $£ 9.93 \mathrm{Im}$. The remaining adverse variance will be the subject of further work with the aim of eliminating the variance entirely by the end of the financial year. Further savings will be defined and reported at Period 4.
8. As shown in Appendix A, the planned in-year savings targets amount to $£ 11.245 \mathrm{~m}$, of which $£ 10.242 \mathrm{~m}$ are on track or being developed for delivery.

It is still early in the reporting cycle so it should be noted that the financial position will change as we move through the year. Officers and Members will work closely to manage the finances towards a balanced position by the end of the year. Given the value of the forecast overspend it is inevitable that further decisive interventions will be needed to constrain expenditure and to successfully manage the position.

## SECTION B: Directorate Review

Table 2: End of year revenue forecast by Directorate

| Directorate | Budget <br> fm | Forecast <br> fm | Forecast <br> Net <br> Variance <br> fm | Status |
| :--- | :---: | :---: | :---: | :---: |
| Executive Office | 5.352 | 5.529 | 0.177 | over |
| Customer and Corporate Services | 45.698 | 48.091 | 2.393 | over |
| Children's Directorate | 61.110 | 62.700 | 1.590 | over |
| People Directorate | 94.75 I | 95.553 | 0.802 | over |
| Public Health | $(0.389)$ | $(0.639)$ | $(0.250)$ | under |
| Place Directorate | 26.174 | 28.878 | 3.704 | over |
| Corporate Account \& Council wide <br> items | $(34.946)$ | $(33.43 \mathrm{I})$ | 1.515 | over |
| Total | 197.750 | 207.68 I | 9.931 | over |

## Executive Office

9. The Executive Office is reporting a gross pressure of $£ 0.308 \mathrm{~m}$, due to rising costs within legal for staffing and court fees, and savings target set for 2022/23 not on track due to service demand. Mitigations of ( $£ 0.13 \mathrm{Im}$ ) have been identified leading to a net variance of $£ 0.177 \mathrm{~m}$.

## Customer and Corporate Services Directorate (CCS)

10. The CCS Directorate is forecasting a gross over spend of $£ 3.218 \mathrm{~m}$. This is predominantly due to increased Gas and Electricity costs with further rises predicted in the autumn. Lower than forecast income has also contributed to this pressure. The directorate has identified mitigations of ( $£ 0.825 \mathrm{~m}$ ) leading to a net variance of $£ 2.393 \mathrm{~m}$.

## Children's Directorate

II. At Period 3 the Children's Directorate is reporting a gross adverse variance of $£ 3.005 \mathrm{~m}$. The principal variations are; $£ 0.566 \mathrm{~m}$ relating to new exceptionally high cost bespoke and residential placement above previous growth assumptions, legal costs of $£ 0.385 \mathrm{~m}$, specialist assessments $£ 0.529 \mathrm{~m}$, pressures within EP\&S relating to SEND Short Breaks $£ 0.370 \mathrm{~m}$ and School Transport $£ 0.634 \mathrm{~m}$; there is also a level of savings which appears undeliverable at this juncture.
12. In response to this the directorate has identified mitigations of ( $£ 1.415 \mathrm{~m}$ ) leading to a net variance of $£ 1.590 \mathrm{~m}$.

## People Directorate

13. The People Directorate is currently forecast to overspend by $£ 1.382 \mathrm{~m}$. Adult Social Care is facing pressures around higher than anticipated transitions costs within Supported Living and increased client numbers within Direct Payments. Increased demand is also being seen in Residential and Nursing numbers. The savings targets are challenging and will be closely monitored.
14. In line with the national picture, Homelessness demand for both singles and families is continuing to rise and is putting a huge pressure on the system, meaning that $B \& B$ numbers are continuing to increase. Notwithstanding the directorate has identified mitigations of ( $£ 0.580 \mathrm{~m}$ ) leading to a net variance of $£ 0.802 \mathrm{~m}$.

## Office of the Director of Public Health (ODPH)

I5. Services within the Public Health office are reporting an under spend of $(£ 0.250 \mathrm{~m})$ which has contributed to the Period 3 net position.

## Place Directorate

16. The directorate is continuing to report a significant overspend, which has increased from month 2 by a further $£ 0.208 \mathrm{~m}$ to $£ 3.704 \mathrm{~m}$. This continues to be due to a combination of factors including utility costs and expenditures due to the Pandemic.
17. Economic development have incurred increased costs they are struggling to mitigate, and Street Services is continuing to experience Covid related pressures which have been compounded further by street lighting, fuel and unscheduled maintenance costs. The uncontrollable costs linked to inflation, lost income and Covid legacy are of the order of $£ 2.5 \mathrm{M}$
18. At this point the directorate is working up savings proposals which will look at reducing costs, identifying income and re-profiling of spend for further discussion and will be brought into the forecast in the near future.

## Corporate Items \& Council wide

19. The overall position shows a net overspend of $£ 1.515 \mathrm{~m}$. This position includes the possible value of the 2022/23 pay award offset by underspends in the treasury and corporate areas.

## SECTION C: Revenue Virements and Budget Funding

20. There are no virements that need approval in Period 3.
21. Following a decision of Full Council on 28 February 2022, in May 2022 Cabinet commissioned a Cabinet Working Party on Commercial Income to identify a one off saving of $£ 500,000$ from within the Economic Development service area. As planned the saving has been agreed on a one off basis for 2022/23 only, relating to savings from capital projects that are now not coming forward this financial year.

## SECTION D: Capital

22. The approved Capital Budget (representing forecast resources) is made up of two elements (i) the Capital Programme representing projects that have been approved and (ii) future funding

PLYMOUTH CITY COUNCIL assumptions which are estimates of capital funding which the Council expects to have access to in the future.
23. The five year Capital Budget 2022-2027, is currently forecast at $£ 631.366 \mathrm{~m}$ at 30 June 2022 and has been adjusted for new approvals or changes to the Capital Programme since the Council Budget was approved on 28 February 2022. This is shown in Table 3.

Table 3: Capital Programme Movement

| Description | fm |
| :--- | ---: |
| 28 February Approved Capital Programme 202 I/22-2025/26 | 402.356 |
| New approvals January 2022 to June 2022 (See Appendix B) | 30.363 |
| Less 202I/22 Outturn to restate five year programme from 2022/23 | $(75.275)$ |
| Virements \& variations | $\mathbf{( 1 . 9 8 7 )}$ |
| Subtotal Adjusted Approved Capital Programme | $\mathbf{3 5 5 . 4 5 7}$ |
| Future Funding Assumptions (excl. corporate borrowing) | 275.909 |
| Total Revised Capital Budget for Approval (2022/23 -2026/27) | $\mathbf{6 3 1 . 3 6 6}$ |

Table 4: Capital Programme by Directorate

| Directorate | 2022/23 | 2023/24 | 2024/25 | 2025/26 | 2026/27 | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | fm | fm | fm | fm | fm | fm |
| People | 11.825 | 8.219 | 0.132 | 0.132 | - | 20.308 |
| Place - Economic Development | 70.956 | 41.800 | 11.404 | 4.787 | 0.053 | 129.000 |
| Place - Strategic Planning and Infrastructure | 110.095 | 27.518 | 10.814 | 2.426 | - | 150.853 |
| Place - Street Services | 24.883 | 3.963 | 2.017 | - | - | 30.863 |
| Customer \& Corporate Services | 10.942 | 3.086 | 0.582 | - | - | 14.610 |
| Office for Director of Public Health * | 9.823 | - | - | - | - | 9.823 |
| Total | 238.524 | 84.586 | 24.949 | 7.345 | 0.053 | 355.457 |
| Financed by: | 2022/23 | 2023/24 | 2024/25 | 2025/26 | 2026/27 | Total |
|  | Em | fm | fm | fm | fm | fm |
| Capital Receipts | 8.283 | 2.088 | 0.443 | 3.000 | 0.053 | 13.867 |
| Grant funding | 92.112 | 21.042 | 2.625 | 1.804 | - | 117.583 |
| Corporate funded borrowing | 50.875 | 16.907 | 13.243 | 2.541 | - | 83.566 |
| Service dept. supported borrowing | 74.879 | 38.341 | 8.414 | - | - | 121.634 |
| Developer contributions | 10.705 | 6.208 | 0.224 | - | - | 17.137 |
| Other contributions | 1.670 | - | - | - | - | 1.670 |
| Total Financing | 238.524 | 84.586 | 24.949 | 7.345 | 0.053 | 355.457 |

* excludes July Bereavement project update which will be included in next capital report at Q2.


## Capital Programme 2022/23 monitoring

24. As at the end of QI the approved Capital Programme for $2022 / 23$ was $£ 238.524 \mathrm{~m}$. Table 5 below includes a breakdown by directorate of actual cash spend as at 30 June 2022 shown as a value and percentage against latest forecast.

Table 5: 2022/23 Programme including actual spend and \% spent compared to latest forecast

|  | Forecast June 2022 Em | Actual <br> Spend <br> 2022/23 <br> as at 30 <br> June <br> 2022 | Spend as a \% of Latest Forecast |
| :---: | :---: | :---: | :---: |
| People | 11.825 | I.08I | 9.1\% |
| Place Economic Development | 70.956 | 1.695 | 2.4\% |
| Place <br> Strategic <br>  <br> Infrastructure | 110.095 | 5.186 | 4.7\% |
| Place - Street Services | 24.883 | 2.140 | 8.6\% |
| Customer \& Corporate Services | 10.942 | 0.314 | 2.9\% |
| Public Health | 9.823 | 2.193 | 22.3\% |
| Total | 238.524 | 12.609 | 5.3\% |

25. The actual expenditure in 2022/23 QI has resulted from slippage within the 2021/22 Capital Programme. This is because of increased costs linked to fuel and other commodities, disruption to supply chains, other supply issues arising from the Pandemic and the war in Ukraine. The capital spend profile is currently being reviewed to identify areas of potential revenue savings within directorates during $22 / 23$. The overall position will also be taken into account in reviewing the Capital Programme in line with preparations for the 2023/24 Revenue Budget during autumn 2022.
26. The Capital Programme is delivering some major projects across the city; these include: :

- Future High Streets Fund grant
- Forder Valley Link Road
- Forder Valley Interchange
- Woolwell to the George
- Transforming Cities Fund (Schemes to support cycling, walking \& accessibility)
- Brunel Plaza redevelopment of Plymouth Train Station
- Plymouth Crematorium
- Property \& regeneration fund


## Appendix A 2022/23 Savings status (I) Summary

|  | Total | Achieved <br> savings | On track <br> for <br> delivery | Working on <br> for delivery | Planned, <br> internal/external <br> actions required <br> to deliver |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{E m}$ | $\mathbf{E m}$ | $\mathbf{E m}$ | $\mathbf{E m}$ | $\mathbf{E m}$ |
| Children's | $\mathbf{3 . 9 4 2}$ | $\mathbf{1 . 1 4 5}$ | 1.968 | 0.383 | 0.446 |
| People | $\mathbf{2 . 9 3 7}$ | 0.000 | 0.000 | 2.937 | 0.000 |
| ODPH | $\mathbf{0 . 0 3 7}$ | 0.000 | 0.037 | 0.000 | 0.000 |
| Customer \& Corporate | $\mathbf{3 . 0 1 5}$ | 0.025 | 0.036 | 2.807 | 0.147 |
| Place | $\mathbf{0 . 9 6 4}$ | 0.175 | 0.263 | 0.116 | 0.410 |
| Corporate Items | $\mathbf{0 . 3 5 0}$ | 0.000 | 0.350 | 0.000 | 0.000 |
|  |  |  |  |  | $\mathbf{1 . 0 0 3}$ |

## Appendix A 2022/23 Savings status (2) Detail



| Efficiency | 0.758 | 0.758 |  |  | 0.758 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Soft FM Income | 0.020 | 0.020 |  | 0.020 |  |  |
| Digital | 0.025 | 0.025 | 0.025 |  |  |  |
| SLAs | 0.040 | 0.040 |  |  | 0.040 |  |
| Fees and charges Review | 0.016 | 0.016 |  | 0.016 |  |  |
| Coroner | 0.070 | 0.030 |  |  | 0.070 |  |
| Public Conveniences | 0.100 | 0.100 |  |  | 0.100 |  |
| ICT (c/fwd 2I/22) | 0.691 | 0.000 |  |  | 0.691 |  |
| Hard FM (c/fwd 21/22) | 0.550 | 0.000 |  |  | 0.550 |  |
| Business Support c/fwd 2I/22) | 0.498 | 0.000 |  |  | 0.498 |  |
| CEX | 0.100 | 0.100 |  |  | 0.100 |  |
| CEX Review and Scrutiny Panels | 0.147 | 0.147 |  |  |  | 0.147 |
| Cust. \& Corp. Services and CEX savings | 3.015 | 1.236 | 0.025 | 0.036 | 2.807 | 0.147 |
| Place |  |  |  |  |  |  |
| ED - Trust Lease review | 0.075 | 0.075 | 0.075 |  |  |  |
| ED - TIC 3 year plan to break even | 0.013 | 0.013 |  |  | 0.013 |  |
| ED - Theatre Royal SLA | 0.100 | 0.100 | 0.100 |  |  |  |
| ED - Mt Edgcumbe break even position | 0.045 | 0.045 |  |  | 0.045 |  |
| SPI - Capitalisation (Environmental Planning) | 0.050 | 0.050 |  | 0.050 |  |  |
| SPI - Capitalisation (Strategic Transport) | 0.030 | 0.030 |  | 0.030 |  |  |
| SPI - Planning Fee increase (pre-app, S38) | 0.058 | 0.058 |  |  | 0.058 |  |
| SPI - Bus Shelter Advertising | 0.075 | 0.075 |  |  |  | 0.075 |
| SPI - Concessionary fares | 0.183 | 0.183 |  | 0.183 |  |  |
| Highways - Invest To Save | 0.230 | 0.230 |  |  |  | 0.230 |
| Highways - Street Lighting | 0.105 | 0.105 |  |  |  | 0.105 |
| Place savings | 0.964 | 0.964 | 0.175 | 0.263 | 0.116 | 0.410 |
| Corporate Items |  |  |  |  |  |  |

OFFICIAL
PLYMOUTH CITY COUNCIL

|  |  | 0.350 | 0.350 |  | 0.350 |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Change Reserve | $\mathbf{0 . 3 5 0}$ | $\mathbf{0 . 3 5 0}$ |  | $\mathbf{0 . 3 5 0}$ | $\mathbf{0 . 0 0 0}$ |
| Corporate savings | $\mathbf{I I . 2 4 5}$ | $\mathbf{9 . 4 6 6}$ | $\mathbf{1 . 3 4 5}$ | $\mathbf{2 . 6 5 4}$ | $\mathbf{6 . 2 4 3}$ | $\mathbf{0 . 0 0 0}$ |
| Overall Total savings |  |  | $\mathbf{1 . 0 0 3}$ |  |  |  |

## Appendix B Capital Programme - New Approvals

| Directorate | Project Name | fm |
| :--- | :--- | :---: |
| Place | Ply \& S.Devon Community Forest | 8.65 I |
| Customer \& Corporate | ICT Capital | 5.951 |
| Place | Central Park Improvements | 3.074 |
| People | Disabled Facilities (incl Care \& Repair works) | 2.814 |
| Place | Home Upgrade Grant | 2.254 |
| Place | Social Housing Decarbonisation | 0.967 |
| Customer \& Corporate | Relocation of Midland House Staff and Services to Ballard <br> Place | 0.850 |
| Place | Colin Campbell House | 0.800 |
| Place | Colin Campbell Court Demolitions | 0.760 |
| People | Plymouth for Housing Extra Care Housing Support Millbay | 0.597 |
| Place | Charlton Road | 0.547 |
| Place | Relocation of Shekinah | 0.348 |
| People | Schools - ICT | 0.308 |
|  | Other (30 Project Values below $£ 0.200 \mathrm{~m})$ | 1.829 |
|  | Total | 30.363 |

