

PLYMOUTH CITY COUNCIL RISK & OPPORTUNITY REGISTER TEMPLATE											
Strategic or Operational:		Operational		Directorate:		Economic Development		Department:		Mt. Edgcombe Park	
Risk Ref	Risk Description (Event with consequence)			Probability (5=high, 1=low)	Severity (5=high, 1=low)	Raw Risk Rating	Lead Officer	Existing Control Procedures	Probability (5=high, 1=low)	Severity (5=high, 1=low)	Residual Risk Rating
I	Staff numbers insufficient to carry out required inspections, support events and carry out routine maintenance on Park			5	4	20	Park Manager	Inspections limited to daily, weekly or monthly inspections to match limited resources further reductions	5	5	25
Options for additional replacement control procedures								Resource Implications	Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating
Seek opportunities to have apprentices, work placements or European exchange students to augment existing staff and increase amount of income generating activities in order to fund additional staff which are implemented on the Park								Existing Manager with support from Commercial and Head	2	4	8
Opportunities to be considered (Event with expected consequence)							Opportunity Response (Enhance, Ignore, Share or Exploit)				
Will need to provide accommodation, support continuing development partly fund cost of accommodation outgoings etc							Exploit				
Action Plan:-								Resource Implications	Target Date for Implementation		
Make contact with European agency and other possible sources of placements that require limited wages/salary but mainly experience.								Make available accommodation to support placements.	2015/16 and beyond		

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2	Deterioration of Listed Buildings and structures on Park. Politically damaging press and media coverage and reports	5	5	25	Manager	Currently limited to essential maintenance, Health and Safety work and statutory requirements	5	3	15	
Options for additional replacement control procedures						Resource Implications	Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating	
Seek funding by bids to national bodies (Heritage Lottery Fund as an example) specialising in grants to maintain listed buildings and structures for up to £5M in grant offers						Specialist officer to prepare and submit	4	5	20	
Opportunities to be considered (Event with expected consequence)					Opportunity Response (Enhance, Ignore, Share or Exploit)					
It looks as though the 'Terraced Arch' Grade I listed, will succumb to coastal erosion and be lost. The only evidence that will remain will be photographic or painted landscapes showing its original position and design.					Whilst it is probable that the structure mentioned will be lost many other buildings, structures and follies could be stabilised and/or reinstated if the application were successful therefore - EXPLOIT					
Action Plan:-						Resource Implications	Target Date for Implementation			
Commence development of a Capital Project to initially fund a specialist (in seeking grant funding opportunities) to submit Phase I approval on an application to stabilise and reinstate as many properties and structures as possible on the Park. Establish a match funding pot from Cornwall and Plymouth Council's as well as the Friends of Mt. Edgcumbe Park to support this action.						Existing Manager to prepare a bid for initial Capital Funding and then appoint specialist(@£30K for 6- 9 months) to develop bids	2015			

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3	Main house structure allowing water ingress resulting in damage to internal finishes and stored artwork and furnishings in upper part of building. Withdrawal of Revenue and Capital support by PCC and CC. May result in politically damaging media coverage			5	5	25	Manager with Building Technical Maintenance Officer	De-humidifiers used to manage moisture levels but longer term solution required to avoid additional/continuing damage.	5	0	0
Options for additional replacement control procedures								Resource Implications	Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating
Additional heating and de-humidification may assist but main solution would be to recover areas of flat roofing, improve/determine ways of more effective drainage provision from roof areas								Specialist survey with reports and funding	5	5	25
Opportunities to be considered (Event with expected consequence)							Opportunity Response (Enhance, Ignore, Share or Exploit)				
Look for grant support from appropriate organisations specialising in listed/historic buildings to fund roof and drainage refurbishment.							Exploit potential grant funding				
Action Plan:-								Resource Implications	Target Date for Implementation		
As part of exploring grant opportunities for overcoming structural deterioration generally in park seek grants for main house refurbishment.								Link to halting structural deterioration costs	2015		

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4	Loss of income resulting from low occupancy of workshop units or reduction in number of weddings or events. (particularly weather related)			2	5	10	Commercial Manager	Advertising weddings in appropriate media and events through organisers or local media.	4	5	20
Options for additional replacement control procedures								Resource Implications	Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating
Ensure availability of units and potential to hold events is as widely advertised as possible including through Plymouth City and Cornwall Council websites. Increase advertising budget to include TV and radio ads								Increase income to increase available spend on advertising/staffing	0	0	0
Opportunities to be considered (Event with expected consequence)							Opportunity Response (Enhance, Ignore, Share or Exploit)				
Consider implementing an events management team specifically to set up, manage on day/s and dismantle event releasing other staff to concentrate on everyday work. Would address issue of amount of TOIL time being worked and taken by staff.							This would enhance the current offer at the Park but would need to be carefully examined against the cost/income benefits arising.				
Action Plan:-								Resource Implications	Target Date for Implementation		

Review existing cost of events and ensure that sufficient income can be raised to cover additional cost of securing the services of an event support team. Working with 'Pertemps Agency'	Manager, Commercial Manager, Wedding Co-ordinator and allocated Finance Accountant.	2015/16
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5	Increase income through development of further holiday lets, development of a 'glamping' site and increase in chargeable parking areas to achieve at least self funding by 2018 to cover withdrawal of revenue and capital support from PCC and CC.	3	5	15	Manager and all senior staff.	Work already commenced on the development of two holiday lets. Further opportunities to be submitted for inclusion in PCC/CC Capital Programmes.	4	5	20	
Options for additional replacement control procedures						Resource Implications	Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating	
As a considerable number of visitors come to the park by car, increase in parking provision is an essential part of maintaining the ability to lay on large scale events which have high profile and greater income potential.						Provision of Capital to allow developments to proceed - value to be determined	5	2	10	
Opportunities to be considered (Event with expected consequence)					Opportunity Response (Enhance, Ignore, Share or Exploit)					
Two further properties are the subject of a feasibility study to determine whether they have potential as holiday lets. One area for additional parking has been identified and requires costing. 'Glamping' is possible and a site provisionally identified but viability needs to be examined.					Enhance and exploit - provided additional capital funding is made available to allow the identified projects to proceed					
Action Plan:-						Resource Implications	Target Date for Implementation			
Check feasibility of development of further holiday lets get listed building and planning consent in parallel with request for capital funding. Similar procedure for parking spaces and glamping projects.						Capital funding, Architectural support	Holiday lets and parking - 2015/16 Glamping 2016/17			

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6	Unsuccessful bids for grant funding from outside funders means that the only source of maintenance funding is from within the Joint Committee through generated income. The only other support is from 'The Friends of Mount Edgcumbe Park' but this should be considered a bonus with no guarantee of it continuing and not a replacement for properly allocated revenue budget. Consequence of this is that slowly the whole park would deteriorate and loose structures and public support a spiralling decline.			3	5	15	Manager	Whilst there is already steps to increase income, further opportunities need to be continually developed and implemented		0	0	0
Options for additional replacement control procedures								Resource Implications		Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating
Through capital funding and external grant procurement greater benefits can be secured from existing budgets								up to £750K from capital		0	0	0
Opportunities to be considered (Event with expected consequence)							Opportunity Response (Enhance, Ignore, Share or Exploit)					
Use Friends money to help secure capital but also look at internal opportunities to earn income from the Park as it stands.							Exploit					
Action Plan:-								Resource Implications		Target Date for Implementation		

Mainly bids to secure essential capital funding to 'match fund' exterior grants or to continue to develop on-site commercial opportunities.	Allocation of at least £750K capital funding in a rolling programme of development	2015/16 gain approval and programme from there
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7	Lack of provision of a renewals fund to replace Landlord's fixtures and fittings in 'Tenancy at Will' workshop units. Unexpected pressure on budgets to deal with calculated replacement timescale of commercial quality items			5	4	20	Technical Buildings Manager	None - has to be taken from general maintenance codes		0	0	0
Options for additional replacement control procedures								Resource Implications		Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating
Suggest that a % of income from leases and lettings (suggest 10% initially reduced as fund increases) be placed into a budget specifically allocated for renewal which should be rolled over year on year to build into a realistic renewals fund budget. Not aware of any central provision for this particular requirement within PCC								Specific ring fenced - rolled forward budget allocation with code and development of deposit transfer.		0	0	0
Opportunities to be considered (Event with expected consequence)							Opportunity Response (Enhance, Ignore, Share or Exploit)					
A significant number of items failing in same financial year could put unmanageable pressure on budget. This gives an opportunity to offset potential threat							Enhance					
Action Plan:-								Resource Implications		Target Date for Implementation		
Procedure to agree this needs to be determined but initial agreement through a report to Joint Committee								Redistribution in existing budget		2016 and beyond		

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8	Current electrical distribution within parts of Park around the main house require extension and development in order to match the commercial activity codes for external power supply points associated with markets and fayres where trader need to have an all weather power source to allow the business to successfully operate. Potential for death if electrical supply not properly rated.			4	5	20	Buildings Manager	Currently hire in equipment to distribute power but insufficient power available due to other loads on cable means additional supply needs to be provided.	0	0	0
Options for additional replacement control procedures								Resource Implications	Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating
In order to ensure that an all weather protected power supply is provided that meets increasing events and Fayres, a new supply with RCD distribution boards needs to be installed.								Capital funding approx. £16K	5	5	25
Opportunities to be considered (Event with expected consequence)							Opportunity Response (Enhance, Ignore, Share or Exploit)				
Injection of Capital will allow development of revenue to the Park							Enhance				
Action Plan:-								Resource Implications	Target Date for Implementation		
Bid for Capital funding. Already selected route and point of supply to match increasing markets and Fayre development								Manager and Building Manager	2015/16		

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9	Insufficient deposits are being required of tenants of workshops and commercial units to protect Council. Consequentially, the Council has to fund the cost of any repairs or cleaning up should a tenant cease trading or leave the area and not be able to be traced			0	0	0	Manager and Estates officers	Although required as part of a lease and the current Tenancy at Will agreements, no figure is included as it has not previously been policy	0	0	0
Options for additional replacement control procedures.								Resource Implications	Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating
Ensure all new tenancies have a realistic rental deposit based on the level of risk to which the Council is exposed. Ensure that accounts for Mt. Edgcombe contain a deposit holding capability so that upon withdrawal from the tenancy, the tenant can be refunded the original deposit, subject to satisfactory inspection of the workshop or unit.								Systematic assessment of deposit through a risk assessment	5	3	15
Opportunities to be considered (Event with expected consequence)							Opportunity Response (Enhance, Ignore, Share or Exploit)				
Existing tenancies can't be altered but as they come for review and or renewal build in these improvements							Enhance existing				
Action Plan:-								Resource Implications	Target Date for Implementation		
Ensure Manager and Commercial Manger have an input into the development of any lease or Tenancy at Will to ensure that the risk to the Park is minimised								Staff time	ASAP		

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10	Risk of loss of life or injury along coastal strip owned by Mt Edgcombe and also part of South West Coast Path. Serious risk of injury or death through landslip or getting too close to edge of cliff particularly after SE storms or prolonged dry periods	2	5	10	Head Gardener/Ranger	Monitoring of coastal on an average weekly basis however reports from the public give an increased inspection but on an adhoc basis.	0	0	0	
Options for additional replacement control procedures						Resource Implications	Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating	
None available as the limited number of staff do not allow the regime to be increased. Whilst loss of land is undesirable, current Shoreline Management Plan provides for no intervention so grant funding to carry out improvements would not be available						none	5	2	10	
Opportunities to be considered (Event with expected consequence)					Opportunity Response (Enhance, Ignore, Share or Exploit)					
No option can be identified currently that could reduce the risk without considerable additional funding					None identified					
Action Plan:-						Resource Implications	Target Date for Implementation			
Continue current regime and seek additional ways of checking within existing resources and budgets						none	ongoing			

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11	Risk of injury through vehicle movements along roads on Park. Potential for a child or person to be hit by vehicle movements in popular public areas			2	5	10	manager	Speed restriction of 10mph. Access limited to Blue Badge holders only in some areas of the Park but difficult to manage with current resources.	3	5	15
Options for additional replacement control procedures								Resource Implications	Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating
Greater enforcement of speed restriction which tends to be ignored by visitors and Blue Badge Holders. Consider banning all vehicles except those being used by Park staff from entering agreed								Additional funding on installation of gates	2	5	10
Opportunities to be considered (Event with expected consequence)							Opportunity Response (Enhance, Ignore, Share or Exploit)				
Whilst the restriction of access to some areas could be achievable in some areas, the public outcry, particularly disability groups would be bad press for the Park and Joint Councils. Greater enforcement of speed restriction whilst laudable would not be possible without considerable use of speed humps/cushions with accompanying cost implications.							Ignore at this time as limited incidents at this time but recognise that vehicles not displaying a Blue Badge/Blue Badge holders should be using public car parks and pay the appropriate parking charge resulting in loss of income.				
Action Plan:-								Resource Implications	Target Date for Implementation		
Monitor use of vehicles by public in Park when staff are out on the Park particularly evidence of access by non Blue Badge holders and abuse of access allowed to Blue Badge holders								Existing staff	Ongoing		

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12	Cost of joining Plymouth CC Central Transport provision would significantly increase the budget and certainly could not be absorbed within the current revenue budget without increased support to offset this. May result in day to day activities being curtailed due to staff having to deliver and collect vehicles from Plymouth. Staff reduction may also follow.			5	5	25	Head Gardner/Ranger	Current budgets can sustain the operation of Vehicles and Plant and small cost replacement however larger items can't be contained	5	5	25
Options for additional replacement control procedures								Resource Implications	Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating
Ensure vehicles are regularly serviced and maintained to secure maximum reliability and life expectancy.								Circa £90K to join Central Transport provision	5	5	25
Opportunities to be considered (Event with expected consequence)							Opportunity Response (Enhance, Ignore, Share or Exploit)				
Seek sponsorship towards cost of replacement of large items of equipment such as vehicles. Consider lease options for these vehicles over a set period. Consider occasional rental of vehicles from a hire company although this could seriously affect operations							Exploit wherever possible ability to get support from external providers and use livery as a way of advertising partnership working with the sponsor				
Action Plan:-								Resource Implications	Target Date for Implementation		
Approach potential sponsor/suppliers and discuss what opportunities may be available								Manager	2015 and ongoing		

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		0	0	0			0	0	0
Options for additional replacement control procedures						Resource Implications	Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating
							0	0	0
Opportunities to be considered (Event with expected consequence)					Opportunity Response (Enhance, Ignore, Share or Exploit)				
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I4	Both Local Authorities websites, whilst functional for services, does not provide the right image and impact that is required to attract visitors to the Park or promote the opportunities the Park has to offer to event organisers, businesses, conferences, film companies etc. Consequentially, the Park is missing out on opportunities that will raise funds to protect its future.			5	5	25	Commercial Manager (with weddings and events)	Unable to influence as design is a corporate decision for each authority	5	2	10
Options for additional replacement control procedures								Resource Implications	Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating
Investigate the cost and opportunities of having a Mount Edgcombe Park site specifically designed to promote the Park as a location for all the activities mentioned above but with greater impact and details of the site, more pictures that drive its special qualities and features for both visitors or events, but retain a link to the two LA's web sites								Staff time and the cost of a specialist website designer	3	3	9
Opportunities to be considered (Event with expected consequence)						Opportunity Response (Enhance, Ignore, Share or Exploit)					
Loss of income will affect the Parks appearance and will detract from the visitors or business or event organisers interested in coming to the Park						Enhance this with a website that drives the positive image of Mt Edgcombe					
Action Plan:-								Resource Implications	Target Date for Implementation		
Seek information on what can be done by discussion with the Web Masters at Plymouth and Cornwall and through Joint Committee drive forward enhance to achieve the objectives above								Staff time and the cost of a specialist website designer	2015 and ongoing updating		

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15	Loss of Camellia collection which is of national importance would loose considerable public interest in the Estate and attract negative publicity. Currently, the Head Gardener is able to ensure the collections security but should his services be lost this may not continue.			2	5	10	Head Gardener/Ranger	Head Gardener is recognised as a national expert in Camellias and has all the skill to ensure the collection survives		2	4	8
Options for additional replacement control procedures								Resource Implications		Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating
An apprentice trained and working alongside the Head Gardener could be given the skills and experience to continue the collections high profile attraction.								Cost of an apprentice		0	0	0
Opportunities to be considered (Event with expected consequence)							Opportunity Response (Enhance, Ignore, Share or Exploit)					
Funding may be available for the support of the cost of an apprentice and the resource could then assist with other general garden work when not working with the collection							Enhance and explore					
Action Plan:-								Resource Implications		Target Date for Implementation		
Discuss with HR and other parts of Plymouth CC whether an apprentice scheme might be available or whether one of the other gardening staff might wish to develop this skill.								To be determined		2016		

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16	Pest damage causing deterioration to hedges and banks etc - some listed (rabbits) and destruction of trees (squirrels). Public resistance to killing these pests by shooting.	2	4	8	Head Gardner/Ranger	??	0	0	0	
Options for additional replacement control procedures						Resource Implications	Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating	
Look at licences - issued annually, to catch rabbits with ferrets and nets only. Look at humane ways of reducing current squirrel population to a manageable level.						Advertising and agent/legal costs in drawing up and signing agreement	4	3	12	
Opportunities to be considered (Event with expected consequence)					Opportunity Response (Enhance, Ignore, Share or Exploit)					
Possible income from licences as this is a popular sport, ensure applicants have membership of a field sports association and hold appropriate insurances.					Exploit					
Action Plan:-						Resource Implications	Target Date for Implementation			
Advertise for expressions of interest in having a licence.						Cost and preparation of advertisement	2016			

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17	Sudden Oak death, Rhododendron ponticum and other destructive diseases. Potential loss of historic plant collections and degradation of natural environment and landscape.	4	5	20	Head Gardner/Ranger	Regular testing by Plant Health Inspectorate. Prompt removal of any infected plants and control of invasive species	5	3	15	
Options for additional replacement control procedures						Resource Implications	Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating	
Ongoing visual inspection of trees and shrubs. Keep up with bulletins from Arboriculture and Horticultural media on signs and symptoms						Monitoring can be limited due to reduction in staff	5	3	15	
Opportunities to be considered (Event with expected consequence)					Opportunity Response (Enhance, Ignore, Share or Exploit)					
Work with Silvanus Trust (tenant) to enhance existing inspections and use joint skills to look at ways of enhancing value of felled/extracted timber to raise income to off-set work					Share					
Action Plan:-						Resource Implications	Target Date for Implementation			
Enter into discussion with Silvanus Trust to look at opportunities for joint working							ASAP			

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18	Death or serious injury to public and staff. Publically attacked by tabloid press and other media for incident. The problem lies with individual groups or families where the Park is freely available to roam and greater risk lies with either injury (slips, trips or falls) or an unknown health risk activated by extra exercise.			2	5	10		Regular inspections of 'high risk areas,' fencing and notices to keep public away from potential danger . Risk assessments for staff activities. Trained first aid staff. Provision of first aid on spot basic equipment.	4	3	12
Options for additional replacement control procedures								Resource Implications	Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating
24/7hrs standby cover (excluding bank holidays) means an ability to react to a call for assistance. For booked events, the promoter and Park' s Commercial Manager prepare detailed risk assessments on the activity to ensure potential risks are minimised or removed from calendar. This means taking on temporary staff which is an additional cost and extra briefing to ensure they fully understand the role they play through the event and what to do in case a situation arises.								Staff time in supporting events and minimising potential for injury	4	2	8
Opportunities to be considered (Event with expected consequence)							Opportunity Response (Enhance, Ignore, Share or Exploit)				
Increase training to all outside staff for Risk Assessment and First Aid response. Consider whether tenants have First Aid Skills and can respond to incidents at or near the area they occupy.							Enhance but within limited budget available for training opportunity to upgrade skills is reduced.				
Action Plan:-								Resource Implications	Target Date for Implementation		

Discuss with tenants what skills they have or suggest training that would assist with overall Park management. Discuss with HR what courses or rewards might be available to increase skill set of employed staff. Temporary Agency staff to have basic first aid skills if possible	To be determined	Ongoing
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PLYMOUTH CITY COUNCIL RISK & OPPORTUNITY REGISTER TEMPLATE											
Strategic or Operational:		strategic and operational		Directorate:		Economic Development		Department:		Mt Edgcombe	
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19	Degradation of Historic paintings, chattels and documents. Loss of items of historic interest and national importance			4	5	20	Commercial Manager	Regular condition checks and active restoration programme. Monitoring temp. and humidity levels.	3	4	12
Options for additional replacement control procedures								Resource Implications	Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating
See previous items about improving building structural integrity and weatherproofing - ability to reduce moisture ingress.								Match funding for grant funding applications	3	4	12
Opportunities to be considered (Event with expected consequence)							Opportunity Response (Enhance, Ignore, Share or Exploit)				
As above (building structure) plus increase restoration funding and programme							enhance				
Action Plan:-								Resource Implications	Target Date for Implementation		
Either find a better place to store items not currently on display or upgrade storage facilities in house to manage environmental conditions.											

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20	<p>Much of the pipework in the main house (and the feed to the Barrow Centre work units) is through Cast Iron pipework which is getting old and has a tendency to split or fracture if slight movement occurs which would result in flooding of the main house, loss of heating and income if the heat to the businesses was interrupted. Replace boilers with modern system.</p>			0	0	0	Terry Pearce Buildings Manager	<p>Little in place as pipework is either buried underground or of more difficulty buried into the internal walls of the house.</p>		0	0	0
Options for additional replacement control procedures								Resource Implications		Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating
<p>A CCTV survey of the pipework will identify why the roof drainage isn't working properly (assuming a small enough camera can be located that will fit down the roof drainage pipes) and if its through build up of deposits on the wall of the pipe a solution can be sought to resolve the poor drainage by a suitable descaling process.</p>										0	0	0
Opportunities to be considered (Event with expected consequence)						Opportunity Response (Enhance, Ignore, Share or Exploit)						
<p>Look at whether there is a lining product on the market that can deal with relatively small diameter pipes so that it can be either sprayed on the inside face or pulled through to line the vertical sections of the roof drainage pipes to below ground level</p>						<p>To be determined if a suitable method of lining and sealing can be identified.</p>						
Action Plan:-								Resource Implications		Target Date for Implementation		

Survey already undertaken for potential new boiler and awaiting possible funding which would assist Plymouth reduce it's carbon footprint from Plymouth Energy Community. Undertake CCTV survey or look for another method of determining the reason for poor flow in roof drainage system	£10K	
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		0	0	0			0	0	0
Options for additional replacement control procedures						Resource Implications	Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating
							0	0	0
Opportunities to be considered (Event with expected consequence)					Opportunity Response (Enhance, Ignore, Share or Exploit)				
Action Plan:-						Resource Implications	Target Date for Implementation		

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		0	0	0			0	0	0
Options for additional replacement control procedures						Resource Implications	Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating
							0	0	0
Opportunities to be considered (Event with expected consequence)					Opportunity Response (Enhance, Ignore, Share or Exploit)				
Action Plan:-						Resource Implications	Target Date for Implementation		

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		0	0	0			0	0	0
Options for additional replacement control procedures						Resource Implications	Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating
							0	0	0
Opportunities to be considered (Event with expected consequence)					Opportunity Response (Enhance, Ignore, Share or Exploit)				
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		0	0	0			0	0	0
Options for additional replacement control procedures						Resource Implications	Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating
							0	0	0
Opportunities to be considered (Event with expected consequence)					Opportunity Response (Enhance, Ignore, Share or Exploit)				
Action Plan:-						Resource Implications	Target Date for Implementation		

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		0	0	0			0	0	0
Options for additional replacement control procedures						Resource Implications	Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating
							0	0	0
Opportunities to be considered (Event with expected consequence)					Opportunity Response (Enhance, Ignore, Share or Exploit)				
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		0	0	0			0	0	0
Options for additional replacement control procedures						Resource Implications	Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating
							0	0	0
Opportunities to be considered (Event with expected consequence)					Opportunity Response (Enhance, Ignore, Share or Exploit)				
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		0	0	0			0	0	0
Options for additional replacement control procedures						Resource Implications	Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating
							0	0	0
Opportunities to be considered (Event with expected consequence)					Opportunity Response (Enhance, Ignore, Share or Exploit)				
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		0	0	0			0	0	0
Options for additional replacement control procedures						Resource Implications	Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating
							0	0	0
Opportunities to be considered (Event with expected consequence)					Opportunity Response (Enhance, Ignore, Share or Exploit)				
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		0	0	0			0	0	0
Options for additional replacement control procedures						Resource Implications	Probability (5=high, 1=low)	Severity (5=high, 1=low)	Potential Residual Risk Rating
							0	0	0
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