

PLYMOUTH CITY COUNCIL

Subject:	Capital & Revenue Monitoring Report 2017/18– Quarter 3
Committee:	Cabinet
Date:	13 February 2018
Cabinet Member:	Councillor Darcy
CMT Member:	Andrew Hardingham – Interim Joint Strategic Director for Transformation and Change
Author:	Paul Looby – Head of Financial Planning and Reporting
Contact details	Tel: 01752 307271 email: paul.looby@plymouth.gov.uk
Ref:	
Key Decision:	No
Part:	I

Purpose of the report

This report outlines the finance monitoring position of the Council as at the end of December 2017.

The primary purpose of this report is to detail how the Council is delivering against its financial measures using its capital and revenue resources, to approve relevant budget variations and virements, and report new schemes approved in the capital programme.

As shown in Table I of the report, the forecast revenue overspend is £1.494m. The overall forecast net spend equates to £185.377m against a budget of £183.883m, which is a variance of 0.8%.

The latest position shows a reduction in the projected forecast overspend compared to quarter two and compares to a £1.272m forecast overspend at the same time last year. The latest position needs to be read within the context of needing to deliver in excess of £18.000m of savings in 2017/18 on the back of balancing the 2016/17 revenue budget where £24.000m of net revenue reductions were successfully delivered.

Whilst the improved position is welcomed the challenge of delivering a balanced budget at year end should not be underestimated. Portfolio Cabinet Members and Officers have been managing in year pressures which have been highlighted within the monitoring reports throughout the year.

The latest position must be set in the context of continuing reduction in resources from government and ever increasing pressures, particularly within Social Care due to increasing demands and complexity of needs.

All options for further savings and additional resources are being explored. Where applicable costs pressures identified and highlighted in the current year have been built into future years within the Medium Term Financial Strategy e.g. the increasing costs for placements within Children's Services.

Table 1: End of year revenue forecast

	Budget £m	Forecast Outturn £m	Variance £m
Total General Fund Budget	183.883	185.377	1.494

Capital Budget

The capital budget was agreed at Council on 27th February 2017. This report details a revised capital budget of £674.700m, covering the period 2017/18 – 2021/22.

The Corporate Plan 2016/17 – 2018/19:

This quarterly report is fundamentally linked to delivering the priorities within the Council's Corporate Plan. Allocating limited resources to key priorities will maximise the benefits to the residents of Plymouth.

Implications for Medium Term Financial Strategy and Resource Implications:

Robust and accurate financial monitoring underpins the Council's Medium Term Financial Strategy (MTFS). The Council's Medium Term Financial Forecast is updated regularly based on on-going monitoring information, both on a local and national context. Any adverse variations from the annual budget will place pressure on the MTFS going forward and require additional savings to be generated in future years.

Other Implications: e.g. Child Poverty, Community Safety, Health and Safety and Risk Management:

The reducing revenue and capital resources across the public sector has been identified as a key risk within our Strategic Risk register. The ability to deliver spending plans is paramount to ensuring the Council can achieve its objectives to be a Pioneering, Growing, Caring and Confident City.

Equality and Diversity

This report monitors our performance against our approved budget 2017/18. As part of the budget setting process, EIA were undertaken for all areas.

Recommendations and Reasons for recommended action:

It is recommended that:

1. Cabinet note the current monitoring position.
2. Cabinet approve the non-delegated virements which have occurred since 1st October 2017.
3. Cabinet recommends Council approve that the Capital Budget 2017 -2022 is revised to £674.7m (as shown in Table 6).

Alternative options considered and rejected:

None – our Financial Regulations require us to produce regular monitoring of our finance resources.

Published work / information:

2017/18 Annual Budget: [2017 Budget Report](#)

Background papers:

Title	Part I	Part II	Exemption Paragraph Number							
			1	2	3	4	5	6	7	

Sign off:

Fin	djn1718.184	Leg	lt/29803/240 118	Mon Off	lt/dvs/29803	HR		Assets		IT	Strat Proc	
Originating SMT Member: Andrew Hardingham, AD for Finance												
Has the Cabinet Member(s) agreed the contents of the report? Yes												

DECEMBER 2017 FINANCE MONITORING

Table 2: Revenue Monitoring Position

Directorate	Gross Expenditure	Gross Income	2017/18 Latest Approved Budget	Forecast Outturn	Forecast Year End Variation	Movement from previous month
	£m	£m	£m	£m	£m	£m
Executive Office	3.752	(0.126)	3.626	3.647	0.021	0.014
Corporate Items	14.324	(12.835)	1.489	0.789	(0.700)	(1.000)
Transformation and Change	149.123	(116.436)	32.687	33.782	1.095	0.000
People Directorate	254.132	(131.822)	122.310	123.198	0.888	(1.307)
Office of the Director of Public Health	19.731	(19.531)	0.200	0.200	0.000	0.000
Place Directorate	74.092	(50.521)	23.571	23.761	0.190	(0.046)
TOTAL	515.154	(331.271)	183.883	185.377	1.494	(2.339)

Please note there is a pressure of £1.300m with the ESG grant that is not reflected in the table above.

Table 3: Plymouth Integrated Fund

Plymouth Integrated Fund	Section 75 2017/18 Latest Budget	Forecast Outturn	Forecast Year End Overspend / (Underspend)
	£m	£m	£m
New Devon CCG – Plymouth locality	332.926	333.805	0.879
Plymouth City Council	*253.112	254.000	0.888
TOTAL	586.038	587.805	1.767

The financial position above for the Plymouth Integrated Fund is at December 2017. *This represents the gross People Directorate budget plus the gross Public Health Commissioning budget (which is financed by a ring fenced Department of Health Grant).

Table 4: Key Issues and Corrective Actions

Issue	Variation £M	Management Corrective Action
EXECUTIVE OFFICE	0.021	Shortfall on income target. This pressure will be addressed before the end of the year.
CORPORATE ITEMS	(0.700)	<p>Due to the significant budget pressures and demands placed upon services, all options have been considered to further reduce the projected forecast overspend. It has been recommended within the 2018/19 budget proposals that section 106 monies are used to support the revenue budget. This option is also recommended to be used in the current financial year and has been accounted for within Corporate Items (£1.0m).</p> <p>Procurement step up of £0.300m has been previously reported. Discussions are continuing to agree an action plan to meet this pressure and where possible reduce projected overspend.</p> <p>Legacy pressures (Procurement £0.343m, CST £0.549m, Commercialisation £0.136m and Strategic Asset Review £0.070m) and Pension deficit (£0.600m) have been identified and will be managed in 2017/18.</p>
TRANSFORMATION and CHANGE – Finance	0.220	Following a review of Facilities Management Services a pressure has been identified with utility costs. This is linked to market forces and the service area is looking to manage this down. The department is continuing to hold vacancies to manage demand led services. There is also a pressure with decontaminating the files incorrectly stored in the Guildhall.

TRANSFORMATION and CHANGE – Legal	0.000	There is currently a nil variance to report.
TRANSFORMATION and CHANGE – Elections	0.030	There is a pressure of £0.030m within this service area which is being actively managed.
TRANSFORMATION and CHANGE – Customer Services	0.585	The forecast shortfall of £0.311m remains despite reviewing the costs of debt recovery through the court system but is currently being off-set by other in year savings. Following the mid-year review to assess recovery of overpayments from historic council tax benefit the shortfall in rent allowance and rent rebate subsidy is totals £0.585m.
TRANSFORMATION and CHANGE – Human Resources & OD	(0.168)	There is currently an underspend due to in year vacancy savings.
TRANSFORMATION and CHANGE – All Departments	0.369	Reallocation of Commercialisation and CST programme targets totalling £0.467m less (£0.098m) staffing budget savings.
TRANSFORMATION and CHANGE – Transformation and Portfolio	0.059	Departmental pressure remains and is being managed through vacant posts.
TRANSFORMATION and CHANGE – ICT Commissioned Service	0.000	There is currently a nil variance to report.

PEOPLE – Children Young People and Families

The Children Young People and Families Service are reporting a budget pressure of £0.458m. `

The overall CYPF overspend can be attributed to the increased cost and volume of looked after children's placements. Despite these increased costs, the department has made significant off setting savings in year with good progress through the management-challenge sessions and budget containment meetings.

Early in-year monitoring identified the increasing costs of placements, with increases effective during 2017/18 showing 16.59% uplifts. The department has been working throughout the year to contain and cover from other savings; however as we have reached the third quarter additional resources have been agreed of £1.000m. This cost pressure has been identified going forward into future years and as such the MTFs additional funding has been increased from the original £2.000m to £3.200m.

The national and local context for children's placements is extremely challenging, with increasing difficulties in securing appropriate, good quality placements. High demand and limited supply of placements, a tightening of Ofsted requirements, as well as initiatives such as the introduction of the National Living Wage, have all led to an increase in the unit costs of placements

A region wide lack of placements has meant that some children have been placed in residential rather than the

0.458

The CYP+F department have achieved all savings targets against the £1.500m delivery plans in place, although some are from one-off savings.

A piece of work has been undertaken to ensure a systematic review of all young people in supported living and new arrangements for plans for them are in place. This will ensure appropriate plans are in place for young people improving timeliness and reducing cost pressure.

Extensive work is underway to review all placements in order to reduce the pressure on cost and volume where appropriate.

The level of response following the fostering campaign has been very positive and exceeded our expectations. Part of the strategy to increase the number of children subject to a Special Guardianship Order has been successful; we have seen an increase in SGO and a corresponding reduction in IFA/ In House Foster Care.

Commissioners continue to work with colleagues in the peninsula to increase the sufficiency and quality of placements available. Since 2012 when there were 2 residential placements available in the city we now have 12 placements, and we expect this to continue to increase. At the same time work continues to contain costs, with additional activity through block contracts for the year ahead. Work here includes:

- **Peninsula Fostering tender** – cabinet January, new contracts April 2018:
- **Residential block contract**

A tender has been carried out to secure local children's homes either in Plymouth or within 20 miles. The tender will put in place a block contract for existing homes, but also select providers who will develop new provision in

<p>preferred fostering placements at a much higher cost. We are on track to achieve savings against the £1.500m delivery plans in place.</p> <p>There are risks that continue to require close monitoring and management:</p> <ul style="list-style-type: none"> • Increased cost and volume of young people’s placements since budget setting autumn 2016. • Lack of immediate availability of the right in-house foster care placements creating overuse of IFA’s. • There are still a number of individual packages of care at considerably higher cost due to the needs of the young person. • Regional wide commissioning activity did not bring about the anticipated holding and reduction of placement costs in both the residential and IFA sectors. • There are currently 39 Residential Placements with budget for only 25. • There are currently 117 Independent Foster Care (IFA’s) placements with budget for only 92. We are aiming to achieve savings from the transformation of our In House Foster Care Service. • A region wide lack of placements due to an increase in demand for placements, both national and regionally continues to impact negatively on sufficiency. 		<p>partnership with the Council over the next three years. The aim is to prevent children and young people in care from being placed at distance from home, and facilitating positive step-down into family based placements or independence. The tender requires a discount on market prices for placements.</p> <p>Five providers have submitted bids which cover 14 local beds. 2 beds will be discounted on affordability grounds, leaving 12 local beds. 4 of the 5 providers submitted bids to be able to establish new homes during the lifetime of the contract. Contracted providers will be supported to work collaboratively with one another and with key partners to drive up the quality of the provision in the city.</p> <p>Key dates: Contract award report due at Cabinet January 2018, contract start 1st March 2018</p> <ul style="list-style-type: none"> • Peninsula – Alternative provision for high risk children <p>The Peninsula local authorities are jointly funding a scoping exercise in relation to meeting the needs of children and young people with high risk behaviours, who don’t meet the threshold for Tier 4 or Welfare Secure, but are beyond the capability of a traditional children’s home.</p> <p>Devon is leading this work on behalf of the Peninsula, and this includes a consideration of establishing a new provision, able to offer crisis/emergency care with highly skilled staff able to manage significant risk.</p> <p>Key dates: Scoping report due spring 2018</p>
<p>PEOPLE – Strategic Commissioning</p> <p>The Strategic Commissioning service is forecasting a year end overspend against budget of £0.430m at month 9, no change from month 8.</p>	<p>0.430</p>	<p>Strategic Commissioning will need to make over £5.2m of savings in 2017/18 as part of the overall People Directorate target of £7.117m, which are assumed to be achieved in the year end figure above. It is, however, noted that plans are still being developed for approx. £2 million of this.</p>

<p>PEOPLE – Education Participation and Skills</p> <p>Education, Participation and Skills are reporting a balanced budget position at Month 9, no change from Month 8. The previously reported pressure of £1.370m regarding the on-going legacy liabilities from the 1998 transfer to Unitary status is now being considered as an overall council issue with options to be worked through during the year.</p> <p>At this stage it is not being reported as a budget pressure as plans are in place to resolve prior to the financial year end.</p> <p>A plan is being written to scope all of the education related services within Education, Participation and Skills and recommend an approach and plan for transforming in order to realise savings.</p>	<p>0.000</p>	<p>A plan is being written to scope all of the education-related services within Education, Participation and Skills and recommend an approach and plan for transforming in order to realise savings.</p>
<p>PEOPLE – Community Connections</p> <p>Community Connections is now reporting a balanced budget with a reduction of (£0.212m) from month 8. Average Bed & Breakfast numbers for April to December have been 56 placements per night with nightly costs increasing, as demand has increased use of national accommodation providers together with increasing accommodation needs for families.</p> <p>Focused action is being taken to target the budgetary pressure of £0.692m arising from use of emergency accommodation with plans to reduce average placements by 17 from 56 to 39. This includes use of alternative properties</p>	<p>0.000</p>	<p>Action is ongoing to limit the overall cost pressure through lower placements and prevention work, with particular focus on lower number of single homelessness in B & B.</p>

<p>provided through existing contracts as well as use of additional contracted staff to target single occupancy stays. As part of the MTFs for 2017/18, Community Connections are expected to make savings of £0.500m to contribute to the £7.117m Directorate target.</p>		
<p>PEOPLE – Management & Support</p> <p>This budget is projecting to balance for 2017/18.</p>	<p>0.000</p>	
<p>PUBLIC HEALTH</p> <p>Although the 2017/18 Public Health ring-fenced grant was cut by a further £0.398m for Plymouth City Council, the Directorate is on track to achieve a balanced budget. However, there are pressures with achieving some income targets and there is increasing demand for activity led services.</p>	<p>0.000</p>	<p>ODPH is working towards achieving a balanced budget.</p>
<p>PLACE - Strategic Planning and Infrastructure (SP&I)</p> <p>The SP&I projected outturn has remained stable resulting in a forecasted underspend of over £0.259m for year-end. Major planning application and pre-application income activities have weakened significantly this month, however, building control fees are performing well. The projected concessionary fares savings and delayed recruitment has also contributed to offsetting the planning application fee downturn.</p>	<p>(0.259)</p>	<p>Risks are being closely monitored on a monthly basis by the SP&I Management Team to ensure early corrective action is taken. At present this includes positive actions to maintain and drive planning and building control income, reviewing the level of legal representation for the joint local plan public examination and ensuring full cost recovery from South Hams & West Devon, as well as a review of SP&I capital projects.</p>

<p>Key risks remain the potential for increased costs in relation to concessionary fares in the last quarter of the year, and a further drop off of planning application and building control fees related to the wider economy.</p> <p>Additionally, costs still remain unknown in relation to the forthcoming public examination into the Plymouth and South West Devon Joint Local Plan, and there is a potential for a shortfall in project-based income that is particularly important for the Engineering Design and Natural Infrastructure teams.</p>		
<p>PLACE - Management Support (Director's budget)</p> <p>There is a £0.405m savings target which has accumulated as a result of step ups in year on year efficiency targets.</p>	0.338	<p>Of the £0.405m target, £0.368m had been declared as not achievable but this month a further one off saving of £0.030m has been found in management and support to reduce the variance to £0.338m.</p>
<p>PLACE - Economic Development</p> <p>Forecast income generation, including income from Asset Investment Fund acquisitions, have enabled a number of expected spend pressures within Economic Development to be met. This includes enabling the removal of the Corporate Landlord budget savings target for Museums "mothballing", and containing an overall MTV net cost.</p>	(0.514)	<p>Efforts continue to be taken to maximise income and reasonably contain costs.</p>
<p>PLACE - GAME</p> <p>The New Homes Bonus target has already been achieved.</p>	0.000	<p>Target has been met.</p>

<p>PLACE - Street Services</p> <p>Street Scene & Waste services: Street Scene & Waste are currently reporting a balanced budget. The street scene and waste service has delivered significant savings within year via an extensive street cleansing and waste modernisation programme.</p> <p>However, a drop in the value of recyclates have led to an increase in the gate fee at the MRF which has added additional pressures to the budget as well some additional cost pressures linked to reduced income and the realignment of Waste and Street Services.</p> <p>Fleet and Garage: Currently there is a cost pressure which is a gap from the 2017/18 budget setting to the sum of £0.775m. This includes legacy savings targets which have been undelivered of £0.607m.</p> <p>Highways and Car Parking: Currently reporting a favourable variation of (£0.150m). £0.050m of this is due to capitalisation of the SSIMS project costs, the balance being made up of additional income from the Car Parking trading account.</p>	<p>0.000</p> <p>0.775</p> <p>(0.150)</p>	<p>The implementation of AWC has enabled future income streams to be explored such as Trade Waste. Monthly work is being undertaken to review the AWC additional arrangements.</p> <p>Work is being done to identify potential savings, increase stock controls, and do a full service review.</p>
<p>TOTAL</p>	<p>1.494</p>	

Overall Comments Finance AD

The latest position has seen a reduction in the projected forecast overspend as at the end of quarter three to £1.494m. This compares to a £1.272m forecast overspend at the same time last year.

Whilst the improved position is welcomed it must be set in the context of continuing reduction in resources from government and ever increasing pressures, particularly within Social Care due to increasing demands and complexity of needs. In addition, Portfolio Cabinet Members and Officers have been managing a number of in year pressures within their areas of responsibility. These have been highlighted within the monitoring reports throughout the year and will need a financial solution to ensure a balanced budget can be achieved at year without having to use the council's working balance.

In addition to the reported forecast position, the council has been reporting the ESG pressure of £1.3m which will need to be managed before the end of the year.

Due to the significant budget pressures and demands placed upon services, all options have been considered to further reduce the projected forecast overspend. As part of the 2018/19 budget proposals, an innovative approach to generate new resources and support the revenue budget has been identified through the use of section 106 monies. The Council will discharge its obligations under the terms of the S106 agreements to finance these developments by making use of a loan facility in accordance with the terms of CIPFA's Prudential Code for Capital Finance in Local Authorities (2011) (Prudential Code). The council will make an annual provision for the repayment of the debt (MRP) in its revenue account and draw down the cash contribution from the developer into its revenue budget.

To manage the current forecast overspend, it is now recommended this option is also used to support the 2017/18 budget and this has been reflected within Corporate Items. The Council holds approximately £19m of section 106 monies on its balance sheet.

Whilst all services must contain their expenditure and look for measures to reduce costs wherever possible, there is limited time available to reduce the forecast overspend at this late stage of the financial year. Further options to mitigate the forecast overspend will continue to be explored in the final 2 months of the year so further reductions can be made to the forecast overspend

Recommendation

It is recommended that Cabinet note the current monitoring position.

VIREMENTS

Table 5 below includes a number of virements between specific directorate budgets. All virements in excess of £0.100m are required to be approved by Cabinet and are shown below.

Table 5 Virements detail

Directorate	Agreed team movements	Transfer of budgets	Realignment of Budgets for SSR	Legacy issues held in Corporate Items, moved into TM	Totals
	£'000	£'000	£'000	£'000	£'000
Executive Office					0
Corporate Items	(7,371,409)	609,000	452,893	324,000	(5,985,516)
Transformation and Change	7,371,409		(452,893)	(324,000)	6,594,516
People Directorate					0
Public Health					0
Place Directorate		(609,000)			(609,000)
	0	0	0	0	0

Recommendation

It is recommended that Cabinet approve the non-delegated virements which have occurred since 1st October 2017.

Capital Programme 2017-2022

The latest approved capital budget was reported to Council on 20 November 2017, as £691.3m.

The five year capital budget 2017-2022 is currently forecasted at £672.1m. This is set out in Table 6 below.

Table 6: Current Capital Resources

The Capital budget consists of the following elements:

Description	£m
Capital Programme	222.4
Priority List (outstanding allocations)	202.0
Income Assumptions **	250.3
Total Revised Capital Budget for Approval (2017-2022)	674.7

** Estimate of income to be received to finance future capital projects

Within the approved budget (representing forecast resources), the Capital Programme represents projects that have been approved by the City Council Investment Board (CCIB). Project officers prepare detailed business cases and present them to the board and if approved the CCIB recommends them to the Leader for approval. Once the executive decision has been signed by the leader the projects are added to the Capital Programme for delivery.

Table 7 below shows the revised annual programme for the period 2017-22, as at the end of December 2017. Appendix I shows a detailed breakdown of the Capital Programme.

Table 7: Revised Capital Programme

Capital Programme by Delivery Outcome

Primary Outcome of Projects	£m
Securing Growth in the City Centre/Waterfront	12.524
Securing Growth in Derriford and the Northern Corridor	22.015
Securing Growth in the Eastern Corridor	7.278
Delivering More/Better Housing	6.415
Ensuring Essential City Infrastructure	28.211
Improving Neighbourhoods and Community Infrastructure	11.386
Ensuring Good Quality School Places	7.345
Growing the Economy	4.754
Delivering Oceansgate	15.629
Connecting the City	0.119
Celebrating Mayflower	4.415
Delivering The Box	29.732
Transforming Services	72.579
Total	222.402

Capital Programme by Directorate

Directorate	2017/18	2018/19	2019/20	2020/21	2021/22	Total
	£m	£m	£m	£m	£m	£m
Transformation & change	4.095	5.544	0.984	0.984	-	11.607
People	9.601	5.599	0.225	0.225	0.225	15.875
Place	92.559	74.167	22.349	3.841	2.004	194.920
Total	106.225	85.310	23.558	5.050	2.229	222.402

Recommendation

Council approve that the Capital Budget 2017 -2022 is revised to £674.7m (as shown in Table 6)

Appendix I: Detailed Breakdown of the Capital Programme

Approved Capital Programme	2017/18	2018/19	2019/20	2020/21	2021/22	Total
	£000	£000	£000	£000	£000	£000
Celebrating Mayflower						
Mayflower 400 - Public Realm Improvements	50	784	280	-	-	1,114
Mayflower 400 – Public Realm Enabling	50	450	500	-	-	1,000
Mayflower 400 - Trails	50	931	985	-	-	1,966
Mayflower 400 - Merchants House	25	-	-	-	-	25
Mayflower 400 - Elizabethan House	250	-	-	-	-	250
Mayflower 400 - Monument	50	-	-	-	-	50
Mayflower 400 - Waterfront Event Infrastructure	10	-	-	-	-	10
Total Celebrating Mayflower	485	2,165	1,765	-	-	4,415
Connecting the City						
Mayflower Coach Station	47	-	-	-	-	47
Creation of Non-Scheduled Coach Drop Off Points	72	-	-	-	-	72
Total Connecting the City	119	-	-	-	-	119
Delivering More/Better Housing						
Self Build Housing Sites	73	115	-	-	-	188
Former Whitleigh Community Centre	92	88	-	-	-	180
Empty Homes / Enabling	-	-	-	-	-	-
North Prospect Phase 5	-	500	450	-	-	950
Prince Maurice Road	359	-	-	-	-	359
Bath Street	730	977	937	-	-	2,644
Plan for Homes	262	301	200	300	-	1,063
Homes for Veterans (Nelson Project)	225	-	-	-	-	225
Extra Care Housing Support Millbay	-	450	-	-	-	450
How Street Specialist Housing Programme	238	38	-	-	-	276
Bournemouth Churches Housing Association	80	-	-	-	-	80
Total Delivering More/Better Housing	2,059	2,469	1,587	300	-	6,415
Delivering Oceansgate						
South Yard Remediation/separation works	1,726	7,729	-	-	-	9,455
South Yard Area 1 East Direct Development	5,173	1,001	-	-	-	6,174
Total Delivering Oceansgate	6,899	8,730	-	-	-	15,629
Delivering The Box						
The Box	8,605	11,856	9,123	148	-	29,732

Total Delivering The Box	8,605	11,856	9,123	148	-	29,732
Ensuring Essential City Infrastructure						
Clean Vehicle Technology Improvements	81	-	-	-	-	81
Bus Punctuality improvement plan (BPIP)	220	41	-	-	-	261
Access Road to Housing Site in Estover	112	-	-	-	-	112
S106 Transport Projects	186	838	-	-	-	1,024
Derriford Community Park	71	28	-	-	-	99
European Marine Sites - Recreational Behaviour Changing Measures	28	28	55	-	-	111
Home Energy	34	46	-	-	-	80
Millbay Boulevard	25	-	-	-	-	25
Development Funding	75	400	-	-	-	475
Capitalised Maintenance Schemes	8,755	6,483	5,042	2,000	2,000	24,280
Flood defence Works	53	-	-	-	-	53
Container Provision	672	-	-	-	-	672
West Hoe Pier	30	75	-	-	-	105
Mount Edgcumbe Sea Wall Repairs	569	-	-	-	-	569
Mount Edgcumbe Commercialisation	180	84	-	-	-	264
Total Ensuring Essential City Infrastructure	11,091	8,023	5,097	2,000	2,000	28,211
Ensuring Good Quality School Places						
Stoke Damerel Basic Need	22	-	-	-	-	22
Pennycross Basic Need	2,000	-	-	-	-	2,000
Pomphlett Basic Need	395	2,093	-	-	-	2,488
Oreston Academy Basic Need	226	-	-	-	-	226
Yealmpstone Farm Primary School Basic Need	1,546	1,004	-	-	-	2,550
Woodford Primary School - Decking	59	-	-	-	-	59
Total Ensuring Good Quality School Places	4,248	3,097	-	-	-	7,345
Growing the Economy						
Social Enterprise Fund	575	277	-	-	-	852
Langage Development Phase 2	1,771	1,400	-	-	-	3,171
STEM Provision at City College	481	-	-	-	-	481
39 Tavistock Place	202	15	-	33	-	250
Total Growing the Economy	3,029	1,692	0	33	0	4,754
Improving neighbourhoods and delivering community infrastructure / facilities						
Barne Barton general amenity improvements	19	164	-	-	-	183
Active Neighbourhoods	41	47	25	-	-	113
Infrastructure Works at Honicknowle	-	26	-	-	-	26
Derriford Community Park – Phase 3	100	421	22	4	4	551

Bond Street Playing fields (Southway Community Football Facility)	6	507	-	-	-	513
Staddiscombe Sports Improvements	1	58	-	-	-	59
Higher Efford Play Pitch Enhancements	16	422	66	-	-	504
Central Park Sports Plateau	15	365	52	-	-	432
Central Park Improvements	625	2,179	1,725	976	-	5,505
Improving Outdoor Play	611	264	-	-	-	875
Central Park Wooded Valley	23	-	-	-	-	23
Dunstone Woods	-	13	-	-	-	13
Blockhouse Park Playground Refurbishment	2	-	-	-	-	2
Manadon Play Pitches	677	1,356	-	-	-	2,033
St Budeaux Tennis Courts	3	-	-	-	-	3
MAP Early Years Capital Fund	300	-	-	-	-	300
Children Centres	13	238	-	-	-	251
Total Improving neighbourhoods and delivering community infrastructure / facilities	2,452	6,060	1,890	980	4	11,386
Securing Growth in Derriford and Northern Corridor						
Forder Valley Link Road- Development Costs	1,390	1,000	-	-	-	2,390
Derriford Transport scheme - Derriford Roundabout / William Prance Road	12,215	50	-	-	-	12,265
Derriford Hospital interchange scheme	37	-	-	-	-	37
N Corridor Junction Imps - PI Outland Rd	238	1,180	-	-	-	1,418
Purchase of 444 Tavistock Road	32	-	-	-	-	32
Purchase of 422 Tavistock Road	196	79	-	-	-	275
Purchase of Properties in the North of Plymouth	380	1,658	-	-	-	2,038
Northern Corridor Strategic Cycle Network	550	1,750	840	-	-	3,140
Woolwell to the George	233	187	-	-	-	420
Total Securing Growth in Derriford and Northern Corridor	15,271	5,904	840	-	-	22,015
Securing Growth in the City Centre and Waterfront						
Devonport Market High Tech 'Play Market'	713	1,318	-	-	-	2,031
Charles Cross	750	-	-	-	-	750
City Centre Public Realm	526	-	923	-	-	1,449
Market Way Public Realm	215	-	-	-	-	215
Sutton Harbour Public Realm Improvements	32	-	-	-	-	32
Visitor signage	86	-	-	-	-	86
Cobourg House	3,323	-	-	-	-	3,323
Quality Hotel	70	266	-	-	-	336
Colin Campbell Court Phase 1	221	-	743	-	-	964
Colin Campbell Court Phase 2	1,164	516	-	-	-	1,680

Plymouth City Market Major Refurbishment	1,287	2	-	-	-	1,289
City Centre Shop Fronts Grant Scheme	176	114	-	-	-	290
Improved Waterfront Cycle Routes	5	-	-	-	-	5
West End Public Realm	-	74	-	-	-	74
Total Securing Growth in the City Centre and Waterfront	8,568	2,290	1,666	-	-	12,524
Securing Growth in the Eastern Corridor						
Eastern Corridor Junction Improvements	200	3,158	-	-	-	3,358
Eastern Corridor Strategic Cycle Network	930	2,230	380	380	-	3,920
Total Securing Growth in the Eastern Corridor	1,130	5,388	380	380	-	7,278
Transforming Services						
Street lighting bulb replacement	79	40	-	-	-	119
Highways Information Management System	342	-	-	-	-	342
Fleet Replacement Programme	1,478	-	-	-	-	1,478
Weston Mill Recycling Centre	204	-	-	-	-	204
Chelson Meadow Closure & Leachate Plant Upgrade	-	259	-	-	-	259
Bell Park Industrial Estate	34	302	-	-	-	336
Friary Retail Park	50	-	-	-	-	50
Next	7,875	7,178	-	-	-	15,053
10 New George Street	1,779	-	-	-	-	1,779
Purchase of St Catherine's House	2,416	-	-	-	-	2,416
Royal Mail	20,303	-	-	-	-	20,303
Strategic Property Investment	100	13,060	-	-	-	13,160
Ocean Studio	200	-	-	-	-	200
Highway Works at the Former Seaton Barrack site	-	661	-	-	-	661
Barbican Footbridge	10	170	-	-	-	180
LGA Transforming Social Care	49	-	-	-	-	49
Disabled Facilities (incl Care & Repair works)	2,337	-	-	-	-	2,337
Schools Condition Works	392	-	-	-	-	392
SEN Access and Safeguarding	35	-	-	-	-	35
Schools Devolved Formula & Projects	525	420	225	225	225	1,620
Plans for Libraries	121	-	-	-	-	121
ICT	1,108	4,431	984	984	-	7,507
Corporate Asset Lifecycle Maintenance	414	488	-	-	-	902
Corporate Heritage Maintenance	166	-	-	-	-	166
Other Corporate Property	1,489	32	-	-	-	1,521
Transformation Accommodation	795	449	-	-	-	1,244
Boiler Replacement Programme for Council Properties	-	145	-	-	-	145
Total Transforming Services	42,301	27,635	1,209	1,209	225	72,579

TOTAL CAPITAL PROGRAMME	106,257	85,309	23,557	5,050	2,229	222,402
Forecast future income streams	27,758	55,490	54,202	66,040	46,799	250,289
Priority List	12,342	55,762	75,258	37,916	20,700	201,978
GRAND TOTAL	146,357	196,561	153,017	109,006	69,728	674,669