

## PLYMOUTH CITY COUNCIL

**Subject:** Capital & Revenue Monitoring Report 2018/19: Quarter 2  
**Committee:** Cabinet  
**Date:** 13 November 2018  
**Cabinet Member:** Councillor Lowry  
**CMT Member:** Andrew Hardingham – Interim Strategic Director for Transformation and Change  
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**Ref:**  
**Key Decision:** No  
**Part:** I

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### **Purpose of the report:**

This report outlines the finance monitoring position of the Council as at the end of September 2018.

The primary purpose of this report is to detail how the Council is delivering against its financial measures using its capital and revenue resources, to approve relevant budget variations and virements, and report new schemes approved in the capital programme.

As shown in Table 1 below, the estimated revenue overspend is £5.192m. The overall forecast net spend equates to £190.747m against a budget of £185.555m, which is a variance of 2.8%. This needs to be read within the context of needing to deliver in excess of £11m of savings in 2018/19 on the back of balancing the 2017/18 revenue budget where £18m of net revenue reductions were successfully delivered.

Additional management solutions and escalated action to deliver further savings from the council's transformation programme will be brought to the table over the coming months in order to address the in year forecasted overspend.

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**Table 1: End of year revenue forecast**

	<b>Budget £m</b>	<b>Forecast Outturn £m</b>	<b>Variance £m</b>
<b>Total General Fund Budget</b>	<b>185.555</b>	<b>190.747</b>	<b>5.192</b>

The latest capital budget was approved at Full Council on 26<sup>th</sup> February 2018 was £674.7m. Following the monitoring cycle this was reduced by £9m. This was reported to Cabinet in the Outturn report. Quarter 1 monitoring has shown the budget has reduced again to £581.1m, as detailed below.

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### **The Corporate Plan 2016/17 – 2018/19:**

This quarterly report is fundamentally linked to delivering the priorities within the Council's Corporate Plan. Allocating limited resources to key priorities will maximise the benefits to the residents of Plymouth.

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### **Implications for Medium Term Financial Strategy and Resource Implications:**

Robust and accurate financial monitoring underpins the Council's Medium Term Financial Strategy (MTFS). The Council's Medium Term Financial Forecast is updated regularly based on on-going monitoring information, both on a local and national context. Any adverse variations from the annual budget will place pressure on the MTFS going forward and require additional savings to be generated in future years. All one-off savings achieved within 2018/19 to balance the budget will roll forward into 2019/20 creating a further pressure on next year's budget.

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### **Other Implications: e.g. Child Poverty, Community Safety, Health and Safety and Risk Management:**

The reducing revenue and capital resources across the public sector has been identified as a key risk within our Strategic Risk register. The ability to deliver spending plans is paramount to ensuring the Council can achieve its objectives to be a Pioneering, Growing, Caring and Confident City.

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### **Equality and Diversity**

This report monitors our performance against our approved budget 2018/19. As part of the budget setting process, EIA were undertaken for all areas.

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**Recommendations and Reasons for recommended action:**

1. Note the current revenue monitoring position and action plans in place to reduce/mitigate shortfalls;
2. It is recommended that Cabinet approve the non-delegated virements which have occurred since 1<sup>st</sup> July 2018;
3. Cabinet are asked to recommend to Council that the Capital Budget 2018 -2023 is revised to £581.1m (as shown in Table 6).

**Alternative options considered and rejected:**

None – our Financial Regulations require us to produce regular monitoring of our finance resources.

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**Published work / information:**

2018/19 Annual Budget: [2018 Annual Report](#)

**Background papers:**

Title	Part I	Part II	Exemption Paragraph Number						
			1	2	3	4	5	6	7

**Sign off:**

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Originating SMT Member: Andrew Hardingham, SD Finance													
Has the Cabinet Member(s) agreed the contents of the report? Yes													

## Commentary

The overall financial position for the Council has seen the forecasted outturn for the year end 31<sup>st</sup> March 2019 move from the Quarter 1 Report position of an over spend of £2.882m to this Quarter 2 position of an over spend of £5.192m.

There have been favourable changes to the forecast overspends projected for Corporate Items and within the Transformation and Change Directorate, with a £1 million contribution which reflects a review of the council's balance sheet resulting in a fund switch from revenue to capital.

The Executive Office has reduced to a £0.030m adverse position with plans in place to mitigate.

The Place Directorate is reporting an under spend of £0.712m following a full review of all reserves and additional income opportunities. This represents a net improvement of approximately £1m from previous forecasts.

The volatility within a number of demand led services cannot be underestimated. The current position within Children's, Adults and Community Connections highlights this with further challenges ahead within the services.

Adult Social Care is reporting a forecasted over spend of £0.481m at the year-end. There are still major pressures in 2018/19 mainly focused around increases in high cost packages and increases in client numbers, especially in the following areas:

Service	Variation £m	Budgeted Client Nos	Actual Client Nos Mth. 6
Domiciliary Care	0.379	1,192	1,234
Supported Living	0.429	551	589
Short Stays	0.205	60	65
Residential & Nursing	1.502	983	1,071
Additional Income - Care Packages	(0.818)		

The department will continue to undertake reviews of all expenditure to bring the spend back to a balanced budget position, and are confident this will be achievable.

Community Connections is reporting an over spend of £0.168m due to the continuing pressure of cost and placement numbers within Bed and Breakfast accommodation. Cost pressure for further reducing average placements by 10 from the current 57 to 47 per night is £0.168m, which the service is targeting to reduce with use of alternative properties provided through existing contracts as well as use of additional contracted staff to target single occupancy stays. The service is dedicating more resource to encourage clients to complete Universal Credit claims to increase the Housing Benefit received.

The Children Young People and Families Service month 6 position of £5.7m over spend represents an increase of £4.782m from month 5 and £5.120m within the quarter. There has been a significant increase in young people's placement cost accounting for £4.1m. We are experiencing a big rise in the number of vulnerable children needing care, the cost of the care is particularly high due to the level of support needed to keep young people safe, such as specialist residential care placements with high levels of staffing. A number of very costly care

packages are the result of Court of Protection orders that place a duty on the Council to provide specialist care.

This increasing financial demand on Children's Services is not just a local issue, but is seen nationally and is a culmination of rising demand, complexity of care, rising costs and the availability of suitable placements. Robust plans are in place to deliver £4.655m savings this year, delivering over £3m to date, although the Service has identified a savings plan £1.647m that will not be achieved this year.

When we compare Plymouth with its statistical neighbours, the number of LAC (Looked After Children) per 10,000 child population does not show our numbers as being higher, rather that our number is lower although rising in line with the South West region and national trends. Children coming into care in the past few months requiring wrap-around packages of care are adding a predicted cost commitment of over £0.800m to the forecast.

The budget pressure can be attributed to the significant increase in cost, due to the complexity of care, as well as the volume of young people's placements since the budget was set during autumn 2017. There are now a number of complex individual packages of care at considerably higher cost; during August and September for example, a number of young people were discharged from hospital to avoid bed blocking, all of whom have severe complex needs.

The department budget for 2018/19 is £35.1m with a forecast spend this year of £40.8m:

Budget Area	Budget £m	Forecast £m	Variance £m
Placements	20.973	25.026	4.053
Employee Related	18.528	18.515	(0.013)
Delivery Plans (Savings)	(4.665)	(3.018)	1.647
Other	0.267	0.280	0.013
<b>Total</b>	<b>35.103</b>	<b>40.803</b>	<b>5.700</b>

With the delivery plan pressure of £1.647m, spend on three placement categories accounts for almost all of the remaining over spend of £4.053m.

Budget Area	Budget £m	Forecast £m	Variance £m
Residential Placements	7.068	8.196	1.128
Independent Foster Placements	5.279	6.015	0.736
Supported Living Placements	0.980	3.079	2.099
Other Placements	7.646	7.736	0.090
<b>Total</b>	<b>20.973</b>	<b>25.026</b>	<b>4.053</b>

For Residential Placements we set the budget based on 36 placements at an average weekly cost of £3,765; this is an annual cost of £195,780. We now have 38 placements but we have seen our current average weekly cost increase to £4,109; an annual cost of £213,668, an increase of 9%. giving a total pressure of £1.128m.

For Supported Living Placements we set the budget based on an average of 15 placements for the full year; we now have 23 with an average weekly cost of £2,606 against the budget average of £1,253, giving a total pressure of £2.099m.

The Director of Children's Services is working with the senior managers within the department to work up a detailed recovery plan and currently has proposed plans being considered which forecast savings for 2018/19 of circa £1m. All areas are being reviewed, but

Although the main drivers contributing to the council's total £5.2m over spend are the demand-led services, urgent work is under way to find £5.2 million savings across the Council to close the funding gap for 2018/19. Led by the Strategic Directors and Cabinet, all staff are working hard to deal with the projected overspend and this is being dealt with as a whole council problem.

It is anticipated that the projected over spend will reduce with each future monitoring review.

## SEPTEMBER 2018 FINANCE MONITORING

### Table 2: Revenue Monitoring Position

Directorate	Gross Expenditure	Gross Income	2018/19 Latest Approved Budget	Forecast Outturn	Forecast Year End Variation
	£m	£m	£m	£m	£m
Executive Office	4.546	(0.167)	4.379	4.409	0.030
Corporate Items	7.136	(12.269)	(5.133)	(5.913)	(0.780)
Transformation and Change	131.728	(95.649)	36.079	36.384	0.305
People Directorate	255.617	(130.992)	124.625	130.974	6.349
Office of the Director of Public Health	19.456	(19.141)	0.315	0.315	0.000
Place Directorate	79.769	(54.479)	25.290	24.578	(0.712)
<b>TOTAL</b>	<b>498.252</b>	<b>(312.697)</b>	<b>185.555</b>	<b>190.747</b>	<b>5.192</b>

### Table 3: Plymouth Integrated Fund

Plymouth Integrated Fund	2018/19 Budget	2018/19 Forecast	Year End Overspend / (Underspend)
	£m	£m	£m
New Devon CCG – Plymouth locality	482.615	482.615	0.000
Plymouth City Council *	251.664	252.878	1.214
<b>TOTAL</b>	<b>734.279</b>	<b>735.493</b>	<b>1.214</b>

The financial position above for the Plymouth Integrated Fund is for the 2018/19 month 3 position, and before any risk share.

\*This represents the net People Directorate budget plus the gross Public Health Commissioning budget (which is financed by a ring-fenced Department of Health Grant).

**Table 4: Key Issues and Corrective Actions**

<b>Issue</b>	<b>Variation £M</b>	<b>Management Corrective Action</b>
<p><b>EXECUTIVE OFFICE</b></p> <p>The department recognises the budget pressure for 2018/19 and also notes strong predicted income generation over target. Given strength in predicted income generation, focussed areas of new business development will also be pursued (e.g. school exclusions administration and at least one additional governance contract).</p>	<p>0.030</p>	<p>Forensic examination of all budgets has already been undertaken. The next step is to instigate an ‘end-to-end’ review process to inform likely service review with a view to reducing establishment. Additional posts are being held vacant to help address the pressure. Alongside this further reviews are continuing in order to try and return a balanced position in line with year-end.</p>
<p><b>CORPORATE ITEMS</b></p> <p>This is due to the deficit in the Pension fund.</p> <p>The Council is also currently managing a number of public liability insurance claims. If all claims are fully paid there are insufficient funds in the reserve to meet all liabilities. At this stage if nothing else changes and based on past trends a deficit of approximately £0.2m will have to be covered.</p>	<p>(0.780)</p>	<p>Efforts are continuing to be made to reduce the deficit in the Pension fund, this includes working with colleagues at Devon County Council, the pension fund administrators.</p> <p>With regard to the insurance liability claims, Officers continue to work to mitigate these claims; to ensure that losses are minimised.</p> <p>There is a £1 million contribution which reflects a review of the council’s balance sheet resulting in fund switch from revenue to capital.</p>
<p><b>TRANSFORMATION and CHANGE – Finance</b></p> <p>There are pressures totalling £0.285m in Facilities Management; due to the pay award in line with Living Wage. The provision created to meet these costs has left an unfunded element due to the staff profile.</p>	<p>0.000</p>	<p>A review is now underway to deliver the savings required to offset this pressure and a balanced position is assumed in line with year-end.</p>



<p>There is also a pressure from an income target against Schools cleaning which is unlikely to be met due to schools withdrawing as they move to Academies. A revised FM structure is being drawn up to enable the pressure to be eliminated.</p> <p>The Council is continuing to monitor the action taken by 14 local authorities' legal action against Barclays Bank in connection with their LIBOR 'rigging' and its links to the rate setting for LOBO loans, to see if it brings refinancing opportunities. The Council is also monitoring bank rates. The market is predicting a gradual increase in the base rate over the next 2 years. The Council has profited from very low interest rates on its short term loans but any increase will result in cost increases.</p>		
<p><b>TRANSFORMATION and CHANGE – Legal</b></p>	<p>0.000</p>	<p>There is currently a small pressure of £0.050m due to missed vacancy savings target. Income opportunities are being sought to try and offset this and as a result a balanced position is assumed.</p>
<p><b>TRANSFORMATION and CHANGE – Customer Services</b></p>	<p>0.305</p>	<p>There is a pressure of £0.305m because of a shortfall in Housing Benefit Subsidy. This is being closely monitored and detailed review sessions are taking place to assist with addressing the pressure, despite this the area remains highly volatile.</p>

<p><b>TRANSFORMATION and CHANGE – Service Centre</b></p> <p>As outlined in the MTFs, there is a savings target against the Service Centre that remains a challenge of £0.484m.</p>	0.000	The project team are seeking solutions to address this with the focus being on addressing the pressure in full before the end of the financial year.
<p><b>TRANSFORMATION and CHANGE – Human Resources &amp; OD</b></p>	0.000	There is currently a nil variance to report.
<p><b>TRANSFORMATION and CHANGE – Departmental</b></p>	0.000	There is currently a nil variance to report.
<p><b>TRANSFORMATION and CHANGE – ICT Commissioned Service</b></p>	0.000	There is currently a nil variance to report.
<p><b>PEOPLE - Children Young People and Families (CYPF)</b></p> <p>The Children Young People and Families Service are reporting a budget pressure of £5.700m at month 6.</p> <p>The national and local context for children’s placements is extremely challenging, with increasing difficulties in securing appropriate, good quality placements.</p> <p>As part of the budget for 2018/19, CYP&amp;F is expected to make savings of £4.655m. One delivery plan remains undelivered at £1.6m</p>	5.700	<p>There are a number of management actions in place to address the current position, including the introduction of an action-plan review group consisting of senior officers, meeting once per week to track progress.</p> <p>Actions include:</p> <ul style="list-style-type: none"> <li>▪ Tightening of the front door for Looked after Children (LAC); only HoS Children’s Social work and Permanence can give consent for anyone to be accommodated and in her absence Service Director will cover.</li> <li>▪ Fortnightly placement review to ensure step down of high cost placements</li> <li>▪ Review of staying put arrangements and financial remuneration</li> <li>▪ Maximize contribution from partners - Health and Education Service</li> </ul>

		<p>Director persistently raising matter of budgetary pressures at all staff meetings to ensure only essential expenditure and actions taken in a timely manner.</p> <ul style="list-style-type: none"> <li>▪ Maximise local residential placements to avoid higher out of area associated costs.</li> <li>▪ Director &amp; Finance Review all Financial Assumptions</li> </ul>
<p><b>PEOPLE - Strategic Cooperative Commissioning</b></p> <p>The Strategic Commissioning service is forecasting an over spend of £0.481m at year- end. There are still major pressures in 2018/19, around increases in high cost packages and increases in client numbers.</p> <p>The department has met all its in-year delivery plans for the financial year £4.794m and are continuing with a saving plan now in place to address this demand-driven cost pressure, with continuous management review in place.</p>	<p>0.481</p>	<p>There are management actions currently being put in place to try to reduce the variation in year, with a number of “deep dives” taking place into the areas currently overheating, for example:</p> <ul style="list-style-type: none"> <li>▪ Residential &amp; Nursing – review of very high cost clients and transitions, review of admissions and discharges,</li> <li>▪ Supported Living – focus on Trusted Provider scheme, review of single handed project,</li> <li>▪ Dom Care – review of single handed project, review of reablement contract,</li> <li>▪ Short Stays – review of any short stay clients that have been in placements for over 1 month.</li> </ul>
<p><b>PEOPLE – Education Participation and Skills</b></p> <p>Education, Participation and Skills budget is forecast to balance to budget at year end.</p> <p>As part of the MTFs for 2018/19, Education Participation and Skills is expected to make savings of over £0.699m as well as £0.687m of savings brought forward from 2017/18 that were realised from one off savings.</p>	<p>0.000</p>	<p>A plan is being developed to scope all of the education related services within Education, Participation and Skills and recommend an approach and plan for transforming in order to realise savings.</p> <p>In addition the Adult Community Meals pressure of £0.130m has been cleared.</p>

<p><b>PEOPLE – Community Connections</b></p> <p>The average B &amp; B numbers for April to September have been 57 placements per night against a budget for 42.</p>	<p>0.168</p>	<p>Action is ongoing to limit the overall cost pressure through lower placements and prevention work.</p>
<p><b>People Management &amp; Support</b></p> <p>The People Management &amp; Support budget is forecast to balance to budget at year end, as per the reporting in previous months.</p>	<p>0.000</p>	
<p><b>Office of the Director of Public Health</b></p> <p>The budget for the Office of the Director of Public Health (ODPH) is expected to come in on budget for 2018/19. The budget is made up of the grant funded Public Health, Public Protection Service and Bereavement Services, of which the grant funded section of Public Health forms part of the Integrated Fund.</p> <p>There has been a reduction in the Public Health grant received in 2018/19 of £0.405m from 2017/18, which will be contained by a variety of management actions, mainly around the contracts that are held within the department.</p> <p>The Public Protection service, funded from RSG and other income streams, are showing a break even position at this point in the year.</p>	<p>0.000</p>	

<p>The Bereavement Service, is showing an increase in the numbers of cremations budgeted for at this point in the year, although any surpluses from this service are ring-fenced and cannot be counted towards any favourable variations for the Directorate.</p>		
<p><b>PLACE - Strategic Planning and Infrastructure</b></p> <p>The Service Management Team continue to actively monitor the overall departmental budget proactively as well as the agreed 2018/2019 Budget Review actions.</p> <p>Favourable variations have been achieved from improvement in income forecasts relating to planning applications, the Development Enquiry Service and Building Control; savings resulting from a later implementation of the restructure, and; the transfer of three posts to the new Joint Local Plan team which will be jointly funded with South Hams and West Devon councils.</p>	<p>(0.400)</p>	<p>Efforts will continue to be taken to maximise income and contain costs.</p> <p>An action for all services to review their current reserve status where possible to assist with the current financial pressures. SP&amp;I have therefore reviewed their current reserves position and utilised a one off sum of £0.150m to offset existing Place pressures. SP&amp;I have also identified income opportunities of £0.063m from the PHDP and £0.096m from reserves.</p>
<p><b>PLACE - Management Support</b></p> <p>Savings across a number of cross cutting legacy actions totalling £0.415m have been delivered. The remainder includes the need to absorb GAME staffing target and the balance of the additional savings target.</p>	<p>0.352</p>	<p>Costs will be contained to support budget reduction.</p>

<p><b>PLACE - Economic Development</b></p> <p>Income generation from Asset Investment Fund acquisitions have enabled a series of spend pressures within Economic Development to be met, including the cost of the events programme.</p>	<p>(0.514)</p>	<p>ED have undertaken a thorough review of all budgets in 18/19 and have identified further savings due to the accelerated purchase of a future acquisition, further capitalisation of salaries, and a reduction in bad debt provision and reserves.</p> <p>Efforts will continue to mitigate this cost pressure, through income maximisation and reasonably containing costs.</p>
<p><b>PLACE – GAME</b></p> <p>The New Homes Bonus target has already been achieved for 18/19.</p>	<p>0.000</p>	
<p><b>PLACE - Street Services</b></p> <p><b>Street Scene &amp; Waste services:</b> Street Scene &amp; Waste are currently reporting an adverse position of £0.228m – this is due to a reduction in new income, awaiting a new deal for the Refuse Transfer Station of £0.220m.</p> <p><b>Fleet and Garage:</b> Fleet &amp; Garage are reporting a small surplus due to salary vacancies.</p> <p><b>Highways and Car Parking:</b> Highways and parking are reporting a £350k underspend due to current salary vacancies and a review of service requirements in 18/19 and additional parking income.</p>	<p>0.228</p> <p>(0.028)</p> <p>(0.350)</p>	<p>As part of the Street Services Improvement plan; we will examine and bring forward options to maximise income and reasonably contain costs whilst recognising the need to deliver high quality services.</p>
<p><b>TOTAL</b></p>	<p><b>5.192</b></p>	

## **Recommendation**

It is recommended that Cabinet note the current monitoring position and endorse the recovery action plans that are now in place and continue to work with Directors to achieve a balanced budget by the end of the year.

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## **Virements**

There are no virements that need approval.

## Capital Budget - 2018-2023

The latest capital budget was approved by Council on 17 September 2018 is £581.1m.

The capital budget has been adjusted to take into account some of the changes to the capital programme and adjustments to the priority list assumptions and income assumptions.

The five year capital budget 2018-2023 is currently forecasted at £581.3m. This is set out in Table 6 below.

### **Movement in Capital Budget**

Table 5:

Description	£m
Latest Approved Budget 2018-23	581.1
Reduction of Corporate Borrowing from the Priority List	(20.8)
Other changes	21.0
<b>Total Revised Capital Budget for Approval (2018-2023)</b>	<b>581.3</b>

### **Current Capital Resources**

Table 6: The Capital budget consists of the following elements:

Description	£m
Capital Programme	284.5
Priority List (outstanding allocations)	89.6
Income Assumptions *	207.2
<b>Total Revised Capital Budget for Approval (2018-2023)</b>	<b>581.3</b>

\* Estimate of income to be received to finance future capital projects

Within the approved budget (representing forecast resources), the Capital Programme represents projects that have been approved by the City Council Investment Board (CCIB). Project officers prepare detailed business cases and present them to the board and if approved the CCIB recommends them to the Leader for approval. Once the executive decision has been signed by the leader the projects are added to the Capital Programme for delivery.

#### **Priority List**

The priority list budget has been reduced to take account of projects that have been approved and transferred to the capital programme for delivery. The priority list corporate borrowing budget has been reduced by £21m in order to meet the revenue budget set aside to repay the future corporate borrowing (MRP) and this is in line with the MTFs 2019-22.



Tables 7 and 8 below shows the revised capital programme for the period 2018-2023, as at the end of September 2018. Appendix I shows a detailed breakdown of the Capital Programme.

## Revised Capital Programme

Table 7: Capital Programme by Delivery Outcome

Primary Outcome of Projects	£m
Securing Growth in the City Centre/Waterfront	21.685
Securing Growth in Derriford and the Northern Corridor	27.945
Securing Growth in the Eastern Corridor	6.987
Delivering More/Better Housing	5.243
Ensuring Essential City Infrastructure	22.959
Improving Neighbourhoods and Community Infrastructure	10.065
Ensuring Good Quality School Places	4.008
Growing the Economy	2.590
Delivering Oceansgate	18.264
Connecting the City	27.550
Celebrating Mayflower	5.277
Delivering The Box	22.385
Transforming Services	109.508
<b>Total</b>	<b>284.467</b>

Table 8: Capital Programme by Directorate

Directorate	2018/19	2019/20	2020/21	2021/22	2022/23	Total
	£m	£m	£m	£m	£m	£m
Transformation & change	8.041	1.832	0.983	-	-	10.856
People	8.061	1.385	0.162	0.162	0.162	9.932
Place	143.096	79.226	25.445	2.122	2.000	251.889
Public Health	3.553	0.313	7.547	0.377	-	11.790
<b>Total</b>	<b>162.751</b>	<b>82.756</b>	<b>34.137</b>	<b>2.661</b>	<b>2.162</b>	<b>284.467</b>

## Recommendation

Council approve that the Capital Budget 2018-2023 is revised to £581.3m (as shown in Table 2)

## Appendix I: Detailed Breakdown of the Capital Programme

Approved Capital Programme	2017/18	2018/19	2019/20	2020/21	2021/22	Total
	£000	£000	£000	£000	£000	£000
<b>Celebrating Mayflower</b>						
Celebrating Mayflower						
Mayflower 400 - Public Realm Improvements	804	281	-	-	-	1,085
Mayflower 400 – Public Realm Enabling	1,000	1,916	-	-	-	2,916
Mayflower 400 - Elizabethan House	177	992	48	-	-	1,217
Mayflower 400 - Monument	50	-	-	-	-	50
Mayflower 400 - Waterfront Event Infrastructure	10	-	-	-	-	10
<b>Total Celebrating Mayflower</b>	<b>2,041</b>	<b>3,189</b>	<b>48</b>	<b>0</b>	<b>0</b>	<b>5,278</b>
<b>Connecting the City</b>						
Connecting the City						
Mayflower Coach Station	20	-	-	-	-	20
Cot Hill Bridge	435	320	25	-	-	780
Plymouth Rail Station Regeneration	1,000	14,746	10,982	22	-	26,750
<b>Total Connecting the City</b>	<b>1,455</b>	<b>15,066</b>	<b>11,007</b>	<b>22</b>	<b>-</b>	<b>27,550</b>
<b>Delivering More/Better Housing</b>						
Delivering More/Better Housing						
Self Build Housing Sites	74	115	-	-	-	189
Former Whitleigh Community Centre	154	-	-	-	-	154
North Prospect Phase 5	500	450	-	-	-	950
Bath Street	297	1,762	-	-	-	2,059
Plan for Homes	599	134	-	-	-	733
Demolitions for Housing	472	-	-	-	-	472
Extra Care Housing Support Millbay	-	450	-	-	-	450
How Street Specialist Housing Programme	-	238	-	-	-	238
<b>Total Delivering More/Better Housing</b>	<b>2,196</b>	<b>3,149</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,245</b>
<b>Delivering Oceansgate</b>						
Delivering Oceansgate						
Oceansgate Remediation/separation works	2,037	-	-	-	-	2,037
Oceansgate Phase 1 Direct Development	502	141	-	-	-	643
Oceansgate Phase 2 Direct Development	663	6,504	4,795	-	-	11,962
Oceansgate Phase 2 Infrastructure	1,239	-	-	-	-	1,239
<b>Total Delivering Oceansgate</b>	<b>4,782</b>	<b>8,688</b>	<b>4,795</b>	<b>-</b>	<b>-</b>	<b>18,265</b>
<b>Delivering The Box</b>						
Delivering The Box						
The Box	13,347	7,930	1,107	-	-	22,384
<b>Total Delivering The Box</b>	<b>13,347</b>	<b>7,930</b>	<b>1,107</b>	<b>-</b>	<b>-</b>	<b>22,384</b>
<b>Ensuring Essential City Infrastructure</b>						
Ensuring Essential City Infrastructure						
King George V Pedestrian and Walking Cycle Route	290	-	-	-	-	290

Mount Wise – Charge Point & Ticket Machine	16	-	-	-	-	16
Bus Punctuality improvement plan (BPIP)	14	-	-	-	-	14
S106 Transport Projects	971	-	-	-	-	971
Derriford Community Park	92	81	-	-	-	173
European Marine Sites - Recreational Behaviour Changing Measures	50	55	-	-	-	105
Glenside GP Surgery	83	-	-	-	-	83
Home Energy	166	80	80	60	-	386
Warm Homes	250	388	-	-	-	638
Millbay Boulevard	435	2,324	-	-	-	2,759
Development Funding	50	450	-	-	-	500
Capitalised Maintenance Schemes	6,950	4,785	2,000	2,000	2,000	17,735
Flood defence Works	293	-	-	-	-	293
West Hoe Pier	83	-	-	-	-	83
Mount Edgcumbe Projects	805	522	-	-	-	1,327
<b>Total Ensuring Essential City Infrastructure</b>	<b>10,513</b>	<b>9,494</b>	<b>2,080</b>	<b>2,000</b>	<b>2,000</b>	<b>26,147</b>
<b>Ensuring Good Quality School Places</b>						
Pennycross Basic Need	42	-	-	-	-	42
Pomphlett Basic Need	1,957	400	-	-	-	2,357
Oreston Academy Basic Need	10	-	-	-	-	10
Yealmpstone Farm Primary School Basic Need	1,550	-	-	-	-	1,550
Woodford Primary School - Decking	49	-	-	-	-	49
<b>Total Ensuring Good Quality School Places</b>	<b>3,608</b>	<b>400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,008</b>
<b>Growing the Economy</b>						
Social Enterprise Fund	528	49	-	-	-	577
Langage Development Phase 2	1,983	-	-	-	-	1,983
39 Tavistock Place	-	-	30	-	-	30
<b>Total Growing the Economy</b>	<b>2,511</b>	<b>49</b>	<b>30</b>	<b>-</b>	<b>-</b>	<b>2,590</b>
<b>Improving neighbourhoods and delivering community infrastructure / facilities</b>						
Barne Barton general amenity improvements	164	-	-	-	-	164
Active Neighbourhoods	63	25	-	-	-	88
Infrastructure Works at Honicknowle	26	-	-	-	-	26
Derriford Community Park	577	15	-	-	-	592
Bond Street Playing fields (Southway Community Football Facility)	270	240	-	-	-	510
Staddiscombe Sports Improvements	58	-	-	-	-	58
Higher Efford Play Pitch Enhancements	265	215	-	-	-	480
Central Park Sports Plateau	399	11	-	-	-	410
Central Park Improvements	4,159	689	-	-	-	4,848
Improving Outdoor Play	671	400	-	-	-	1,071
Dunstone Woods	13	-	-	-	-	13

Blockhouse Park Playground Refurbishment	2	-	-	-	-	2
Manadon Play Pitches	1,555	-	-	-	-	1,555
Children Centres	250	-	-	-	-	250
<b>Total Improving neighbourhoods and delivering community infrastructure / facilities</b>	<b>8,414</b>	<b>1,653</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,067</b>
<b>Securing Growth in Derriford and Northern Corridor</b>						
Forder Valley Link Road- Development Costs	4,520	796	-	-	-	5,316
Forder Valley Interchange	1,290	4,869	2,648	-	-	8,807
Derriford Transport scheme - Derriford Roundabout / William Prance Road	1,777	-	-	-	-	1,777
Sendalls Way Junction Improvements	300	-	-	-	-	300
Charlton Road	793	-	-	-	-	793
Northern Corridor Junction Improvements	1,580	-	-	-	-	1,580
Purchase of 444 Tavistock Road	-	-	-	20	-	20
Purchase of 422 Tavistock Road	-	-	-	20	-	20
Purchase of Properties in the North of Plymouth	1,848	127	-	-	-	1,975
Morlaix Drive Access Improvements	824	3,901	-	-	-	4,725
Northern Corridor Strategic Cycle Network	333	2,047	-	-	-	2,380
Woolwell to the George	218	32	-	-	-	250
<b>Total Securing Growth in Derriford and Northern Corridor</b>	<b>14,280</b>	<b>11,772</b>	<b>2,648-</b>	<b>40</b>	<b>-</b>	<b>28,740</b>
<b>Securing Growth in the City Centre and Waterfront</b>						
Devonport Market High Tech 'Play Market'	1,975	-	-	-	-	1,975
Charles Cross	427	-	-	-	-	427
City Centre Public Realm	2,109	9,015	-	-	-	11,124
Market Way Public Realm	186	-	-	-	-	186
Demolitions and Pedestrian Crossings	1,057	131	-	-	-	1,188
Western Approach Car Park	298	-	-	-	-	298
Pavilions	1,316	-	-	-	-	1,316
Sutton Harbour Public Realm Improvements	118	-	-	-	-	118
Cobourg House	248	-	-	-	-	248
Quality Hotel	318	-	-	-	-	318
Colin Campbell Court Phase 1	-	739	-	-	-	739
Colin Campbell Court Phase 2	228	-	-	-	-	228
Plymouth City Market Major Refurbishment	32	-	-	-	-	32
City Centre Shop Fronts Grant Scheme	241	-	-	-	-	241
West End Public Realm	74	-	-	-	-	74
<b>Total Securing Growth in the City Centre and Waterfront</b>	<b>6,527</b>	<b>11,985</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>18,512</b>
<b>Securing Growth in the Eastern Corridor</b>						
Eastern Corridor Junction Improvements	3,259	-	-	-	-	3,259

Eastern Corridor Strategic Cycle Network	1,024	760	1,434	-	-	3,218
A379 Pomphlett to The Ride	150	240	120	-	-	510
<b>Total Securing Growth in the Eastern Corridor</b>	<b>4,433</b>	<b>1,000</b>	<b>1,554</b>	<b>-</b>	<b>-</b>	<b>6,987</b>
<b>Transforming Services</b>						
Street lighting bulb replacement	86	-	-	-	-	86
Street Services Information Management System	405	-	-	-	-	405
Fleet Replacement Programme	757	-	-	-	-	757
Chelson Meadow Closure & Leachate Plant Upgrade	260	-	-	-	-	260
Asset Investment Fund	72,980	5,939	2,175	-	-	81,094
Highway Works at the Former Seaton Barrack site	661	-	-	-	-	661
Barbican Footbridge	169	-	-	-	-	169
Disabled Facilities (incl Care & Repair works)	2,299	-	-	-	-	2,299
Schools Condition Works	20	-	-	-	-	20
Bayview Electrical Works	44	-	-	-	-	44
SEN Access and Safeguarding	12	-	-	-	-	12
Schools Devolved Formula & Projects	284	298	162	162	-	1,068
St Budeaux Library	240	306	-	-	-	546
ICT	4,602	984	984	-	-	6,570
Corporate Heritage Maintenance	516	228	-	-	-	744
Other Corporate Property	1,926	314	-	-	-	2,240
Transformation Accommodation	614	-	-	-	-	614
Boiler Replacement Programme for Council Properties	145	-	-	-	-	145
Bereavement Infrastructure	3,353	313	7,547	377	-	11,790
<b>Total Transforming Services</b>	<b>89,573</b>	<b>8,382</b>	<b>10,868</b>	<b>539</b>	<b>162</b>	<b>109,524</b>
<b>TOTAL CAPITAL PROGRAMME</b>						
<b>TOTAL CAPITAL PROGRAMME</b>	<b>162,783</b>	<b>82,757</b>	<b>34,137</b>	<b>2,661</b>	<b>2,162</b>	<b>284,500</b>
Forecast future income streams	46,152	44,653	55,945	40,213	20,267	207,230
Priority List	6,741	21,326	25,751	27,790	7,990	89,598
<b>GRAND TOTAL</b>	<b>215,676</b>	<b>148,736</b>	<b>115,833</b>	<b>70,664</b>	<b>30,419</b>	<b>581,328</b>